



# **QUARTERLY MEETING**

**21 February 2018**

**Summons, Agenda, Minutes  
and Reports**

## QUESTIONS

**Council Procedure Rules 2.4 and 10** set out the procedures for asking questions at the County Council Meeting.

### 2.4 Reports, Statements and Questions

- (a) Any reports of the Executive or committees shall, whenever possible, be printed and circulated to Members of the Council before the meetings at which they are to be considered.
- (b) The Leader of the Council may make a statement to the Council on any matters relevant to the Council and any portfolio holder (including the Leader if he/she holds a portfolio) or Chairman of any overview and scrutiny committee may make a statement to the Council on any matters relevant to that portfolio or the work of that overview and scrutiny committee. Members of the Council may, without notice, ask the Member who made the statement questions arising from matters raised in that statement or may ask any questions on matters in that portfolio not mentioned in the statement, but unless notice has been given by 10 am the previous day the person to whom the question has been put may respond in writing, with a copy being placed in Members' Group Rooms. The provisions of Council Procedure Rule 10 (b), (c), (d) and (e) shall apply to questions under this Council Procedure Rule.
- (c) No Member shall speak more than once or for more than two minutes on any statement made by the Leader or a portfolio holder or Chairman of the Scrutiny Board or of an Overview and Scrutiny Committee, except that one representative of each Group may speak for 5 minutes when responding to the statement made by the Leader. The Leader or portfolio holder or Chairman of the Scrutiny Board or of an Overview and Scrutiny Committee making the statement is not limited in the time allowed to make the statement or limited in time or frequency of speaking when responding to questions.

### 10. QUESTIONS BY MEMBERS

- (a) In addition to his/her right under Council Procedure Rule 2.4 to put questions or statements to the Leader or a portfolio holder or Chairman of an overview and scrutiny committee or in any report, a Member may ask the Chairman of any committee, other than an overview and scrutiny committee, any questions relating to the business of the Council or may ask the Chairman or nominated member of the North Yorkshire Fire and Rescue Authority a question on the discharge of the functions of such Authority.
- (b) Every question shall be put and answered without discussion, but the person to whom a question has been put may decline to answer.
- (c) With the consent of the Chairman of the Council, the Member who has asked a question may ask a supplementary question arising out of the reply. In these circumstances the speaking time will be limited to one minute.
- (d) Where the information asked for in a question is contained in any of the Council's publications, it shall be deemed a sufficient reply if the publication containing the information is indicated.
- (e) Where the reply to any question cannot conveniently be given orally, it shall be deemed a sufficient reply if the answer is supplied to the Member asking the question as soon as reasonably possible and copies shall at the same time be placed in the Members' Group Rooms.
- (f) The Chairman shall call on Members to ask questions under this Council Procedure Rule in the order of respondent set out below and, within that order, in the order in which notice of questions was given to the Assistant Chief Executive (Legal and Democratic Services) by noon the previous day. In the absence of prior notice having been given, Members must inform the Chairman of their wish to ask a question and these will be called in the order received, but after questions of which prior notice was given. Copies of all written Member questions received for a meeting of County Council will be circulated to all Members in the Council Chamber.
- (g) The time limit for questions under this Council Procedure Rule for each respondent will be 5 minutes. Once the time allocated for any respondent has expired at any meeting, the Chairman shall not permit any further questions to be asked of that respondent under this Council Procedure Rule but, if a question or response has been started it may be completed, irrespective of the time limit, as may any response to any question being asked when the time limit is reached.

#### Order of questions

- (i) to the Chairman of the Standards Committee;
- (ii) to the Chairman of an area committee;
- (iii) to the Chairman of any other of the Council's committees;
- (iv) to the Chairman or other representative of:-
  - ♦ North Yorkshire Fire and Rescue Authority



## NORTH YORKSHIRE COUNTY COUNCIL

You are hereby summoned to attend the Meeting of the County Council to be held at County Hall Northallerton on **Wednesday 21 February 2018 at 10.30 am**, at which time the business listed below will be transacted.

Recording is allowed at County Council, committee and sub-committee meetings which are open to the public, please give due regard to the Council's protocol on audio/visual recording and photography at public meetings, a copy of which is available to download below. Anyone wishing to record is asked to contact, prior to the start of the meeting, the Assistant Chief Executive (Legal and Democratic Services) whose details are shown at item 4 of this Agenda. We ask that any recording is clearly visible to anyone at the meeting and that it is non-disruptive. <http://democracy.northyorks.gov.uk>

### BUSINESS

1. To move that the **Minutes of the meeting of the County Council held on 8 November 2017** having been printed and circulated, be taken as read and be confirmed and signed by the Chairman as a correct record.  
(Pages 6 to 12)
2. To move that the **Minutes of the Extraordinary Meeting of the County Council held on 8 November 2017** having been printed and circulated, be taken as read and be confirmed and signed by the Chairman as a correct record.  
(Pages 13 to 17)
3. **Chairman's Announcements** - Any correspondence, communication or other business brought forward by the direction of the Chairman of the Council.
4. **A Statement by the Leader of the Council**  
(Pages 18 to 19)
5. **Public Questions or Statements**

Members of the public may ask questions or make statements at this meeting if they have given notice and provided the text to Barry Khan, Assistant Chief Executive (Legal and Democratic Services) – email: [barry.khan@northyorks.gov.uk](mailto:barry.khan@northyorks.gov.uk)) or in writing to Barry Khan, Assistant Chief Executive (Legal and Democratic Services), County Hall, Northallerton DL7 8AD by **midday on Friday, 16 February 2018**. Each speaker should limit themselves to 3 minutes on any item.

If you are exercising your right to speak at this meeting, but do not wish to be recorded, please inform the Chairman who will instruct anyone who may be taking a recording to cease while you speak

6. To consider the **report and recommendations of the Executive** and make decisions on them.

**Executive Report only (Pages 20 to 28)**

- The Council Plan and Community Plan 2018 to 2022  
**(Appendices Booklet pages 4 to 37)**
- Budget - Executive Summary  
**(Appendices Booklet pages 38 to 42)**
- Medium Term Financial Strategy 2018/19 to 2021/22, Revenue Budget and Council Tax  
**(Appendices Booklet pages 43 to 145)**
- Capital Plan  
**(Appendices Booklet pages 146 to 164)**
- Treasury Management  
**(Appendices Booklet pages 165 to 229)**
- Prudential Indicators  
**(Appendices Booklet pages 230 to 241)**
- School Admission Arrangements 2019/20  
**(Appendices Booklet pages 242 to 283)**
- Appointments to Committees and Outside Bodies  
**(Page 27)**

7. To consider the **report and recommendations of the Audit Committee** and make decisions on them.

- That the proposed changes to the terms of reference of the Audit Committee, as set out in Appendix A to the report, be approved.  
**(Pages 29 to 32)**

8. **Statements of Executive Members**, in the order set out below, **followed by Statements by the Chairmen of the Overview and Scrutiny Committees**

**Executive Members:**

**(Pages 33 to 53)**

- (a) Executive Member for Children's Services - County Councillor Janet Sanderson
- (b) Executive Member for Education and Skills - County Councillor Patrick Mulligan
- (c) Executive Member for Access - County Councillor Don Mackenzie
- (d) Executive Member for Stronger Communities - County Councillor David Chance

- (e) Executive Member for Health and Adult Services - County Councillor Michael Harrison
- (f) Executive Member for Public Health, Prevention and Supported Housing - County Councillor Caroline Dickinson
- (g) Executive Member for Open to Business - County Councillor Andrew Lee
- (h) Executive Member for Customer Engagement - County Councillor Greg White
- (i) Executive Member for Finance and Assets and Special Projects - County Councillor Gareth Dadd

**Overview and Scrutiny Committee Chairmen:**

**(Pages 54 to 70)**

- (j) Scrutiny Board (Chairman: County Councillor Jim Clark).
- (k) Scrutiny of Health Committee (Chairman: County Councillor Jim Clark).
- (l) Young People Overview and Scrutiny Committee (Chairman: County Councillor Janet Jefferson).
- (m) Care and Independence Overview and Scrutiny Committee (Chairman: County Councillor John Ennis).
- (n) Corporate and Partnerships Overview and Scrutiny Committee (Chairman: County Councillor Derek Bastiman).
- (o) Transport, Economy and Environment Overview and Scrutiny Committee (Chairman: County Councillor Mike Jordan).

Members of the Council may, without notice, ask the Member who made the statement questions arising from matters raised in that statement or may ask any questions on matters in that portfolio not mentioned in the statement, but **unless notice has been given by 20 February 2018**, the person to whom the question has been put may respond in writing, and this is then circulated to all Members.

**9. Council Procedure Rule 10 Questions**

RICHARD FLINTON  
Chief Executive Officer

County Hall  
NORTHALLERTON

13 February 2018

BARRY KHAN,  
Assistant Chief Executive  
(Legal and Democratic Services)



9505

## **NORTH YORKSHIRE COUNTY COUNCIL**

Minutes of the meeting of the County Council held at County Hall, Northallerton on 8 November 2017, commencing at 10.30 am

### **PRESENT:-**

County Councillor Helen Swiers in the Chair.

County Councillors Val Arnold, Karl Arthur, Margaret Atkinson, Andrew Backhouse, Bob Baker, Derek Bastiman, John Blackie, David Blades, Philip Broadbank, Eric Broadbent, Lindsey Burr MBE, Michael Chambers MBE, David Chance, Jim Clark, Liz Colling, Richard Cooper, Gareth Dadd, Caroline Dickinson, Stephanie Duckett, Keane Duncan, John Ennis, Caroline Goodrick, Helen Grant, Michael Harrison, Paul Haslam, Robert Heseltine, Mel Hobson, David Ireton, David Jeffels, Janet Jefferson, Andrew Jenkinson, Mike Jordan, Andrew Lee, Carl Les, Stanley Lumley, Cliff Lunn, Don Mackay, Don Mackenzie, John Mann, Stuart Martin MBE, John McCartney, Zoe Metcalfe, Heather Moorhouse, Patrick Mulligan, Richard Musgrave, Andy Paraskos, Caroline Patmore, Chris Pearson, Clive Pearson, Gillian Quinn, Tony Randerson, Janet Sanderson, Karin Sedgwick, Peter Sowray, Roberta Swiers, Angus Thompson, Cliff Trotter, Callam Walsh, Geoff Webber, John Weighell OBE, Richard Welch, Greg White, Annabel Wilkinson, Nicola Wilson and Robert Windass.

### **MINUTES**

It was moved and seconded that the Minutes of the Annual General Meeting of the County Council held on Wednesday, 19 July 2017, having been printed and circulated, are taken as read and confirmed and signed by the Chairman as a correct record.

**The vote was taken and, on a show of hands, the motion was declared carried with none against and no abstentions.**

### **Resolved -**

- 19.** That the Minutes of the Meeting of the County Council held on Wednesday, 19 July 2017, having been printed and circulated, are taken as read and are confirmed and signed by the Chairman as a correct record.

### **Chairman's Announcements**

The Chairman reminded Members of the usual arrangements for the meeting and the subsequent Special Meeting to confer the title of Honorary Alderman upon eight recipients.

### Statement by the Leader

**County Councillor Patrick Mulligan declared a disclosable personal interest in the item regarding the Police and Crime Commissioner - as her husband, and he left the meeting whilst this was discussed.**

County Councillor Carl Les made a statement, under Contract Procedure Rule 2.3, as Leader of the Council, a summary of the key points of which had previously been circulated and which appear in the Minute Book (pages 9513 to 9514). County Councillor Carl Les then responded to various questions.

### Public Questions or Statements

No notice had been received of questions or statements from the public.

### Report of the Executive

#### Prudential Indicators

The recommendation in paragraph 1 of the report (which appears in the Minute Book at page 9515) was moved and seconded.

**The vote was taken and, on a show of hands, the motion was declared carried, with none against and no abstentions.**

#### Resolved -

- |   |
|---|
| <p><b>20.</b> That the revised Prudential Indicators for the period 2017/18 to 2019/20 as set out in Appendix A to the report to the Executive is approved.</p> |
|---|

### Annual Report of the North Yorkshire Pension Board

The recommendation at paragraph 2 of the report (which appears in the Minute Book at page 9516) was moved and seconded.

**The vote was taken and, on a show of hands, the motion was declared carried, with none against and no abstentions.**

#### Resolved -

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| <p><b>21.</b> That the first Annual Report of the Pension Board for 2016/17, as Administering Authority for the North Yorkshire Pension Board, is noted.</p> |
|--|

### Minerals and Waste Joint Plan for North Yorkshire, York and the North York Moors National Park - Submission Stage

The recommendation at paragraph 3 of the report (which appears in the Minute Book at page 9517) was moved and seconded.

The vote was taken and, on a show of hands, the motion was declared carried, with none against, and two abstentions.

**Resolved -**

**22.** That the published Minerals and Waste Joint Plan for North Yorkshire, York and the North York Moors National Park, together with the approved schedule of proposed changes, is approved for submission for Examination in Public.

**Appointments to Committees**

The recommendations at paragraph 4 of the report (which appear in the Minute Book at pages 9517 to 9519) was moved and seconded.

The vote was taken and, on a show of hands, the motion was declared carried, with none against and no abstentions.

**Resolved -**

**23.** (a) (Home to School Transport) Appeals Committee:

The following are appointed as Conservative Group Substitutes –

County Councillors Heather Moorhouse, Karin Sedgwick, Gill Quinn and David Hugill.

(b) Audit Committee:

The following are appointed as Conservative Group Substitutes –

County Councillors Richard Cooper, Angus Thompson, Andy Paraskos and Caroline Patmore.

County Councillor Philip Broadbank to be appointed as Liberal Democrat group substitute.

(c) Care and Independence Overview and Scrutiny Committee:

The following are appointed as Conservative Group Substitutes –

County Councillors Val Arnold and Cliff Lunn.

County Councillor Bryn Griffiths to be appointed as Liberal Democrat group substitute.



(d) Corporate and Partnerships Overview and Scrutiny Committee:

County Councillor Val Arnold is appointed in place of County Councillor Callum Walsh.

The following are appointed as Conservative Group Substitutes –

County Councillors Caroline Patmore, Cliff Lunn, Andrew Jenkinson.

County Councillor Geoff Webber is appointed as Liberal Democrat group substitute.

(e) Employment Appeals Committee:

The following are appointed as Conservative Group Substitutes –

County Councillors Angus Thompson, Keane Duncan, Gill Quinn and Caroline Goodrick.

County Councillor Geoff Webber is appointed as Liberal Democrat group substitute.

(f) Pension Fund Committee:

County Councillor Cliff Lunn is appointed in place of County Councillor Richard Musgrave.

The following are appointed as Conservative Group Substitutes –

County Councillors David Blades, Chris Pearson, Carl Les, Robert Windass, and John Mann.

(g) Planning and Regulatory Committee:

The following are appointed as Conservative Group Substitutes –

County Councillors David Jeffels, Roberta Swiers, Cliff Lunn and Caroline Goodrick.

(h) Scrutiny of Health Committee:

The following are appointed as Conservative Group Substitutes –

County Councillors Annabel Wilkinson, Stuart Martin MBE, Cliff Trotter and Keane Duncan.

(i) Standards Committee:

The following are appointed as Conservative Group Substitutes –

County Councillors Bob Baker, John Ennis and Robert Windass.

(j) Transport, Economy and Environment Overview and Scrutiny Committee:

The following are appointed as Conservative Group Substitutes –

County Councillors Caroline Goodrick, John Ennis, Cliff Trotter and Chris Pearson.

(k) Young People Overview and Scrutiny Committee:

The following are appointed as Conservative Group Substitutes –

County Councillors Richard Musgrave, Zoe Metcalfe, Chris Pearson, David Jeffels and Andy Paraskos.

(l) Craven Area Committee Co-opted Members

The number of seats for co-opted Members for voluntary sector representatives on Craven Area Committee was incorrectly reported to County Council on 19 July 2017 as two, this should have been three. The correction is noted.

(m) Health and Wellbeing Board

Following the retirement of Alex Bird, Jill Quinn (Chief Executive of Dementia Forward) is appointed as the representative of the Voluntary and Community Sector, and Phil Bramhall (Charity Manager and Administrator at Chopsticks) is appointed as substitute.

### **Report and recommendations of the Standards Committee**

The recommendation (which appears in the Minute Book at page 9663) was moved and seconded.

**The vote was taken and, on a show of hands, the motion was declared carried, with none against and no abstentions.**

#### **Resolved -**

- 24.** That the Annual Report of the Standards Committee, as set out in Appendix 1 to the report, is noted.

### **Report and recommendations of the Audit Committee**

The recommendation (which appears in the Minute Book at page 9669) was moved and seconded.

**The vote was taken and, on a show of hands, the motion was declared carried, with none against and no abstentions.**

**Resolved -**

- 25.** That the Annual Report of the Audit Committee, as set out in Appendix 1 to the report, is noted.

**Statements by Executive Members and  
Chairmen of Overview and Scrutiny Committees**

County Councillor Gareth Dadd, Executive Member for Finance and Assets and Special Projects Engagement made a statement, a summary of the key points of which had previously been circulated and which appears in the Minute Book (pages 9679 to 9680).

County Councillor Janet Sanderson, Executive Member for Children's Services Engagement made a statement, a summary of the key points of which had previously been circulated and which appears in the Minute Book (pages 9681 to 9683).

County Councillor Patrick Mulligan, Executive Member for Education and Skills Engagement made a statement, a summary of the key points of which had previously been circulated and which appears in the Minute Book (pages 9685 to 9687), and responded to questions.

County Councillor Don Mackenzie, Executive Member for Access Engagement made a statement, a summary of the key points of which had previously been circulated and which appears in the Minute Book (pages 9689 to 9690), and responded to questions.

County Councillor David Chance, Executive Member for Stronger Communities Engagement made a statement, a summary of the key points of which had previously been circulated and which appears in the Minute Book (pages 9691 to 9692).

County Councillor Michael Harrison, Executive Member for Health and Adult Services Engagement made a statement, a summary of the key points of which had previously been circulated and which appears in the Minute Book (pages 9693 to 9694), and responded to a question.

County Councillor Caroline Dickinson, Executive Member for Public Health, Prevention and Supported Housing Engagement made a statement, a summary of the key points of which had previously been circulated and which appears in the Minute Book (pages 9695 to 9696).

County Councillor Andrew Lee, Executive Member for Open to Business Engagement made a statement, a summary of the key points of which had previously been circulated and which appears in the Minute Book (pages 9697 to 9698), and responded to questions.

County Councillor Greg White, Executive Member for Customer Engagement made a statement, a summary of the key points of which had previously been circulated and which appears in the Minute Book (pages 9699 to 9700).

The written statements of the Chairmen of the Scrutiny Board and the Overview and Scrutiny Committees (pages 9701 to 9720) having previously been circulated, were noted.

### Council Procedure Rule 10 Questions

None.

#### Motion

“North Yorkshire County Council deplores the recent decision of the Hambleton, Richmondshire and Whitby Clinical Commissioning Group, supported by Tees, Esk and Wear Valley Mental Health Trust, to relocate in-patient mental health provision away from the Friarage Hospital, without any genuine public approval, and calls upon them both to reconsider.

The County Council further notes the decision not to proceed with development on a site previously purchased in Harrogate to replace facilities in the Briary Wing of Harrogate Hospital, and calls upon the relevant Health Authorities to maintain existing in-patient facilities in the Harrogate area.”

County Councillor John Blackie proposed the motion, and this was seconded by County Councillor Geoff Webber.

The Chairman determined that the Motion should not be debated on the day, stating that a better venue for a more informed debate would be with the Scrutiny of Health and the Area Committee. This would allow the relevant professionals from the NHS Bodies to be present with relevant members and have a proper discussion about the issues and the appropriate response. The next meeting of the Scrutiny of Health is on 15 December and the relevant professional bodies have been invited to attend. She stated that she had confidence that the Scrutiny of Health Committee will review the contents of the motion and provide a comprehensive view of the important issues the motion raises and the matter can then be referred back to the Council.

County Councillor John Blackie moved that “The Motion be considered now” and County Councillor Geoff Webber seconded this. After County Councillor John Blackie had spoken in favour of the Motion, County Councillor Michael Harrison spoke against it.

**The vote was taken and, on a show of hands, the motion for the matter to be debated on the day was defeated, with nine in favour, more against and no abstentions.**

**A request was made for a fully recorded vote but as fewer than 20 Members stood to indicate their support, this was defeated.**

As the vote to debate the matter on the day was defeated, the Chairman advised that it will be referred to the Area Committee and the Scrutiny of Health Committee without further debate.



## **NORTH YORKSHIRE COUNTY COUNCIL**

Minutes of the Extraordinary Meeting of the County Council held at County Hall, Northallerton on Wednesday, 8 November 2017.

### **PRESENT:-**

County Councillor Helen Swiers in the Chair.

County Councillors Val Arnold, Margaret Atkinson, Andrew Backhouse, Bob Baker, Derek Bastiman, John Blackie, Philip Broadbank, Eric Broadbent, Lindsey Burr MBE, Michael Chambers MBE, David Chance, Richard Cooper, Gareth Dadd, Keane Duncan, John Ennis, Caroline Goodrick, Helen Grant, Michael Harrison, Paul Haslam, Mel Hobson, David Ireton, David Jeffels, Janet Jefferson, Andrew Jenkinson, Mike Jordan, Andrew Lee, Carl Les, Stanley Lumley, Cliff Lunn, Don Mackenzie, John Mann, Stuart Martin MBE, John McCartney, Zoe Metcalfe, Patrick Mulligan, Caroline Patmore, Chris Pearson, Gillian Quinn, Tony Randerson, Janet Sanderson, Karin Sedgwick, Peter Sowray, Roberta Swiers, Cliff Trotter, Geoff Webber, John Weighell OBE, Richard Welch, Greg White, Annabel Wilkinson, Nicola Wilson and Robert Windass.

### **POSTHUMOUS CONFERMENT OF THE TITLE OF HONORARY ALDERMAN ON MICHAEL HESELTINE**

It was moved by County Councillor Carl Les and seconded by County Councillor Angus Thompson:

“That pursuant to the provisions of Section 249 of the Local Government Act 1972, the title of Honorary Alderman of North Yorkshire County Council be posthumously conferred upon Michael Heseltine in recognition of the eminent service rendered by him to the North Yorkshire County Council as a County Councillor from 1977 to 2016.”

### **RESOLVED -**

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| <p><b>26.</b> That pursuant to the provisions of Section 249 of the Local Government Act 1972, the title of Honorary Alderman of North Yorkshire County Council is conferred upon Michael Heseltine in recognition of the eminent service rendered by him to North Yorkshire County Council as a County Councillor from 1977 to 2016.</p> |
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### **CONFERMENT OF THE TITLE OF HONORARY ALDERMAN ON SHELAGH MARSHALL OBE**

It was moved by County Councillor Gill Quinn and seconded by County Councillor Patrick Mulligan:

“That pursuant to the provisions of Section 249 of the Local Government Act 1972, the title of Honorary Alderman of North Yorkshire County Council be conferred upon

Shelagh Marshall OBE in recognition of the eminent service rendered by her to North Yorkshire County Council as a County Councillor from 1989 to 2017.”

**RESOLVED -**

- 27.** That pursuant to the provisions of Section 249 of the Local Government Act 1972, the title of Honorary Alderman of North Yorkshire County Council is conferred upon Shelagh Marshall OBE in recognition of the eminent service rendered by her to North Yorkshire County Council as a County Councillor from 1989 to 2017.”

**CONFERMENT OF THE TITLE OF HONORARY ALDERMAN ON  
BILL HOULT**

It was moved by County Councillor Geoff Webber and seconded by County Councillor Philip Broadbank:

“That pursuant to the provisions of Section 249 of the Local Government Act 1972, the title of Honorary Alderman of North Yorkshire County Council be conferred upon Bill Houlth in recognition of the eminent service rendered by him to the North Yorkshire County Council as a County Councillor from 1993 to 2017.”

**RESOLVED -**

- 28.** “That pursuant to the provisions of Section 249 of the Local Government Act 1972, the title of Honorary Alderman of North Yorkshire County Council is conferred upon Bill Houlth in recognition of the eminent service rendered by him to the North Yorkshire County Council as a County Councillor from 1993 to 2017.”

The Chairman of the County Council, County Councillor Helen Swiers, presented Honorary Alderman Bill Houlth with an Honorary Alderman’s badge of office and a framed illuminated certificate.

Honorary Alderman Bill Houlth thanked the Chairman and the County Council for the honour which had been conferred on him.

**CONFERMENT OF THE TITLE OF HONORARY ALDERMAN ON  
CHRIS METCALFE**

It was moved by County Councillor Gareth Dadd and seconded by County Councillor Andrew Lee:

“That pursuant to the provisions of Section 249 of the Local Government Act 1972, the title of Honorary Alderman of North Yorkshire County Council be conferred upon Chris Metcalfe in recognition of the eminent service rendered by him to North Yorkshire County Council as a County Councillor from 1997 to 2017.”

**RESOLVED -**

- 29.** That pursuant to the provisions of Section 249 of the Local Government Act 1972, the title of Honorary Alderman of North Yorkshire County Council is conferred upon Chris Metcalfe in recognition of the eminent service rendered by him to North Yorkshire County Council as a County Councillor from 1997 to 2017.

The Chairman of the County Council, County Councillor Helen Swiers presented Honorary Alderman Chris Metcalfe with an Honorary Alderman's badge of office and a framed illuminated certificate.

Honorary Alderman Chris Metcalfe thanked the Chairman and the County Council for the honour which had been conferred on him.

**CONFERMENT OF THE TITLE OF HONORARY ALDERMAN ON  
MARGARET-ANN DE COURCEY-BAYLEY**

It was moved by County Councillor Geoff Webber and seconded by County Councillor Philip Broadbank:

"That pursuant to the provisions of Section 249 of the Local Government Act 1972, the title of Honorary Alderman of North Yorkshire County Council be conferred upon Margaret-Ann de Courcey-Bayley in recognition of the eminent service rendered by her to the North Yorkshire County Council as a County Councillor from 1997 to 2017."

**RESOLVED -**

- 30.** That pursuant to the provisions of Section 249 of the Local Government Act 1972, the title of Honorary Alderman of North Yorkshire County Council is conferred upon Margaret-Ann de Courcey-Bayley in recognition of the eminent service rendered by her to the North Yorkshire County Council as a County Councillor from 1997 to 2017.

The Chairman of the County Council, County Councillor Helen Swiers, presented Honorary Alderman Margaret-Ann de Courcey-Bayley with an Honorary Alderman's badge of office and a framed illuminated certificate.

Honorary Alderman Margaret-Ann de Courcey-Bayley thanked the Chairman and the County Council for the honour which had been conferred on her

**CONFERMENT OF THE TITLE OF HONORARY ALDERMAN ON  
JOHN FORT BEM**

It was moved by County Councillor Peter Sowray and seconded by County Councillor Stanley Lumley:

"That pursuant to the provisions of Section 249 of the Local Government Act 1972, the title of Honorary Alderman of North Yorkshire County Council be conferred upon John Fort BEM in recognition of the eminent service rendered by him to the North Yorkshire County Council as a County Councillor from 1997 to 2017."

**RESOLVED -**

- 31.** "That pursuant to the provisions of Section 249 of the Local Government Act 1972, the title of Honorary Alderman of North Yorkshire County Council is conferred upon John Fort BEM in recognition of the eminent service rendered by him to the North Yorkshire County Council as a County Councillor from 1997 to 2017."

The Chairman of the County Council, County Councillor Helen Swiers, presented Honorary Alderman John Fort BEM with an Honorary Alderman's badge of office and a framed illuminated certificate.

Honorary Alderman John Fort BEM thanked the Chairman and the County Council for the honour which had been conferred on him.

**CONFERMENT OF THE TITLE OF HONORARY ALDERMAN ON  
JOHN SAVAGE**

It was moved by County Councillor Geoff Webber and seconded by County Councillor John Blackie:

"That pursuant to the provisions of Section 249 of the Local Government Act 1972, the title of Honorary Alderman of North Yorkshire County Council be conferred upon John Savage in recognition of the eminent service rendered by him to the North Yorkshire County Council as a County Councillor from 1997 to 2017."

**RESOLVED -**

- 32.** "That pursuant to the provisions of Section 249 of the Local Government Act 1972, the title of Honorary Alderman of North Yorkshire County Council is conferred upon John Savage in recognition of the eminent service rendered by him to the North Yorkshire County Council as a County Councillor from 1997 to 2017."

**CONFERMENT OF THE TITLE OF HONORARY ALDERMAN ON  
BERNARD BATEMAN MBE**

It was moved by County Councillor Stuart Martin MBE and seconded by County Councillor Mike Chambers MBE:

"That pursuant to the provisions of Section 249 of the Local Government Act 1972, the title of Honorary Alderman of North Yorkshire County Council be conferred upon Bernard Bateman MBE in recognition of the eminent service rendered by him to the North Yorkshire County Council as a County Councillor from 1997 to 2017."

**RESOLVED -**

- 33.** "That pursuant to the provisions of Section 249 of the Local Government Act 1972, the title of Honorary Alderman of North Yorkshire County Council is conferred upon Bernard Bateman MBE in recognition of the eminent service rendered by him to the North



Yorkshire County Council as a County Councillor from 1997 to 2017.”

The Chairman of the County Council, County Councillor Helen Swiers, presented Honorary Alderman Bernard Bateman MBE with an Honorary Alderman’s badge of office and a framed illuminated certificate.

Honorary Alderman Bernard Bateman MBE thanked the Chairman and the County Council for the honour which had been conferred on him.

DRAFT

**County Council Meeting****Wednesday 21 February 2018****Leader's Statement****Local Government settlement**

The provisional settlement provided us with more financial challenges, notably in terms of the loss of transitional grant funding, introduced some 3 years ago by Greg Clark as SoS for local government to help county councils move to the new funding situation. It was disappointing to see that the Chancellor could not be persuaded to continue with the transitional grant, despite great efforts by Sajid Javid, the present SoS. Consequently we were worse off than last year by £3m.

However in the final settlement we have had increased funding for one of our major challenges, social care, and extra in rurality grants, totalling £3.2m, and I'm grateful to our North Yorkshire MP's for pressing the case on our behalf, and to the Ministerial team for listening.

We still face the same challenges, of course, of service delivery in a rural area, and increasing demand especially for adult social care, and Members are well aware of these.

The flexibility for councils to access a further 1% in council tax will be discussed later in this meeting. To not do so will require finding a further £3m of savings, but it emphasises the situation where there is a requirement for rural counties to raise more taxes locally when compared to other councils. I hope that the Fairer Funding review will address this disparity, and we will be contributing to the review both individually and through the County Council Network.

**Environment Locality Budget**

I am determined to continue with internal devolution and give Members the opportunity to make some very local spending decisions in their own divisions. I think Locality Budgets have proved successful, and I would like to extend this to include some spending on environmental projects that Members believe are important to the communities we serve. We have identified a saving that allows us to allocate £5000 to each division for the coming year only. Simple guidelines are being drawn up. If this works, we will have the challenge next year of mainstreaming the funding.

**New Year Honours**

It is very rare that members of the same authority receive honours in the same list, but to have two colleagues appointed OBE not only in the same directorate but also the same work area must be almost unique. Congratulations must go to Judith Hay and Martin Kelly for the recognition of their contributions, and those of the teams they lead, to childrens' services in our County.

### **Cabinet reshuffle**

Congratulations must also go to Rishi Sunak for being the first of the 2015 intake of MP's to attain Ministerial status. Rishi has joined the team in the newly-named Ministry of Housing, Communities and Local Government, with special responsibility for local government finance. I look forward to working with him, and discussing the Fairer Funding Review in particular.

### **Integrated Passenger Transport**

One Friday evening recently IPT were informed that a local bus company was going into voluntary administration, and no buses would be running on Monday morning. This would affect 27 home to school transport services, for 900 children, and 5 subsidised bus routes, together with a number of commercial routes.

By the Monday morning all school runs were replaced, and by the end of the following week 4 out of the 5 subsidised services were covered by other operators. I would like to thank and congratulate the IPT staff who worked diligently over that weekend to achieve this.

### **Carillion / Capita**

The Council has no contracts with Carillion, so we are not exposed to any risk, but we need to be alive to any problems that may appear locally to smaller businesses as part of their supply chain. We have a very small number of arrangements with Capita, amounting to about £750k. We should note Capita is still a viable trading company, but we will monitor the situation carefully.

### **Courts Closure**

The Ministry of Justice has opened consultation on the possible closure of Northallerton Courts. We will be making a response highlighting especially the journey times necessary in a rural area to ensure that services are delivered locally.

### **Second Homes in the Dales National Park**

In every part of the County there are 2 councils operating to deliver services, the District / Borough Council and ourselves. We know only too well the problems that exist in rural areas, about the costs of delivery, isolation, and a change in demographics with an ever older population mix, and fewer families with young children. We have been approached by the YDNPA to join their initiative to charge extra council tax on second homes. This is about a complex problem which may require a more complex answer. Accordingly I have asked the Scrutiny Board to undertake a piece of work on this subject so that we can have a better understanding of what can be done, by others and by ourselves.

## The Report of the Executive

The Executive met on Tuesday 14 November 2017. County Councillor Carl Les in the Chair. County Councillors David Chance, Gareth Dadd, Caroline Dickinson, Michael Harrison, Andrew Lee, Don Mackenzie, Patrick Mulligan, Janet Sanderson and Greg White.

The Executive met on 19 December 2017. County Councillor Carl Les in the Chair. County Councillors David Chance, Gareth Dadd, Caroline Dickinson, Michael Harrison, Andrew Lee, Don Mackenzie, Janet Sanderson and Greg White.

The Executive met on Tuesday 16 January 2018. County Councillor Carl Les in the Chair. County Councillors David Chance, Gareth Dadd, Caroline Dickinson, Michael Harrison, Andrew Lee, Don Mackenzie, Patrick Mulligan, Janet Sanderson and Greg White.

The Executive met on Tuesday 30 January 2018. County Councillor Carl Les in the Chair. County Councillors David Chance, Gareth Dadd, Caroline Dickinson, Michael Harrison, Andrew Lee, Don Mackenzie, Patrick Mulligan, Janet Sanderson and Greg White.

**1. The Council Plan and Community Plan:** The Council Plan is a key component of the County Council's policy framework, setting out the Council's objectives and how its resources are to be used to deliver those objectives. Ensuring the Plan is developed in a timely and robust manner is essential in order to drive forward the business of the Council and improve performance. The process is closely allied to the budget setting process as this clearly demonstrates the golden thread running through the Council's objectives, priorities and allocation of resources. For this reason the Council Plan will be submitted to the County Council on 21 February 2018 in tandem with the budget report. The Council Plan is intended to be the public expression of the County Council's vision and a longer-term strategic document designed to plot the Council's course over the next four years. The format has remained the same as the previous plan and a light refresh has been undertaken rather than a full rewrite, as the ambitions, priorities, approach and values remain relevant and appropriate. The refresh has focussed mainly on the content under each ambition, however the foreword, data pages and the funding section have also been updated.

**The report is shown in full in the Appendices Booklet pages 4 to 37.**

### **The Executive RECOMMENDS:**

- a) The County Council approve the Council Plan 2018 – 2022
- b) The County Council authorises the Chief Executive to make any necessary changes to the text, including reflecting decisions made by the County Council on the budget, Medium Term Financial Strategy and updated performance data
- c) The County Council approves the recommendation that the Council ceases to have a community plan and that the requirement to have a community plan is deleted from the policy framework in article 4 of the Council's Constitution.

**2. Medium Term Financial Strategy 2018/19 to 2021/22 and Revenue Budget for 2018/2019:** the Executive considered this report on 30 January 2018 and this is shown in full in the **Appendices Booklet pages 43 to 145**.

**Medium Term Financial Strategy:** By the end of 2017/18 the County Council will have delivered £142m of savings. It is estimated, however, that a further £44m will be required from 2018/19 to 2021/22. The aggregate savings requirement of £186m broadly equates to a reduction of over a third in the Council's spending power since 2011. It is therefore essential that the County Council has a sound medium to longer term strategy to address this financial challenge. Whilst savings proposals of £33.6m have been identified from 2018/19 to 2021/22, there remains a projected residual shortfall of £10.7m by 2021/22 which will, subject to further refinement, need to be addressed in future years (**see Appendices Booklet page 43 paragraph 2.3**). £3.7m of Reserves is projected to be used in 2018/19 to support the underlying budget position which increases to £10.7m by 2021/22. The cumulative draw upon Reserves up to and including 2021/22 is estimated at £18.4m unless further savings proposals are brought forward and delivered in the interim (**see Appendices Booklet page 57 paragraph 3.7.6**). The MTFS for the period 2018/19 to 2021/22 is set out in **Section 3 (See Appendices Booklet page 45)** and **Appendix D (See Appendices Booklet page 90)** is recommended for approval (**paragraph 12.1 j, see Appendices Booklet page 79**).

**Reserves and Balances:** Given the level of risks facing the County Council, it is proposed that the existing policy target for the minimum level of the General Working Balance is retained at £27,270k for all years of the MTFS (**paragraph 12.1q, see Appendices Booklet page 79**).

**Savings:** Savings totalling £33.6m between 2018/19 and 2020/21 are proposed. £16.7m of these savings are new proposals and the remainder are broadly in line with the existing 2020 North Yorkshire Programme that was approved in last year's Budget / MTFS but provide for some re-profiling and a reduction in quantum of £0.9m (**Section 3.8 and Appendices E1 and E2 – see Appendices Booklet page 91**). Further areas of opportunity are identified to address the residual savings gap of £10.7m. These areas will be progressed and any required approvals will be sought (**paragraph 3.8.6 - see Appendices Booklet page 59**).

**Investments:** Investments are proposed as part of the 2018/19 Revenue Budget:-

- a) £10,816k is provided over the next two years to fund the cost of replacing the remaining streetlights with LED units to deliver the savings set out within the BES savings (**paragraph 3.9.1 and 12.1 i - see Appendices Booklet page 61 and 79**).
- b) £360k is provided for Members Highways Locality Budgets in 2018/19 and a review carried out to determine whether the scheme continues thereafter (**paragraph 3.9.1 and 12.1 h - see Appendices Booklet page 61 and 79**).
- c) £2.5m is provided for the rationalisation of property in Northallerton to deliver the recurring property savings. A further report will be brought to the Executive prior to any works commencing (**paragraph 3.9.1 and 12.1 g - see Appendices Booklet page 61 and 78**).
- d) A further £1.0m is earmarked for the 2020 North Yorkshire Programme to support delivery of the Programme in 2019/20 recognising the extension of the Programme and the period of austerity (**paragraphs 3.9.1 and 12.1 j - see Appendices Booklet page 61 and 79**).

**Revenue Budget 2018/19:** A net revenue budget of £361,551k, after use of Reserves, is proposed for 2018/19 (**Section 4.0**) and **Appendix D - see Appendices Booklet pages 62 and 90**) and the allocation of the net revenue budget be allocated to directorates, net of planned savings (**set out in Appendix E - see Appendices Booklet page 91**), in line with Appendix F (**paragraph 12.1 d - see Appendices Booklet page 78**).

**Council Tax:** It is recommended that a general council tax increase of 2.99% is agreed and is supplemented with a 2% social care precept (total increase of 4.99%), resulting in a Band D council tax level of £1,248.85 for the Council in 2018/19 (**paragraphs 3.3.10 and 12.1 c - see Appendices Booklet pages 49 and 78**). The MTFS also assumes a 2.99% increase in general council tax and a 2% social care precept (total increase of 4.99%) in 2019/20 followed by an increase in general council tax alone of 1.99% for each year thereafter up to and including 2021/22 (**paragraphs 3.3.1 to 3.3.10 and 12.1 j - see Appendices Booklet pages 48, 49 and 79**).

**Section 25 Statement:** The Corporate Director, Strategic Resources is obliged to offer a view of the robustness of estimates used in the Revenue Budget 2018/19 and the associated level of balances/reserves. The Corporate Director, Strategic Resources is satisfied that the report meets such a requirement but notes the need for an on-going approach to develop a savings plan that provides the basis for addressing the residual savings gap and any further shortfalls that may arise given the high degree of uncertainty in the current climate (**paragraph 8.11 - see Appendices Booklet page 75**). In recognition of many of the financial risks it is proposed that up to £1m of the Corporate Savings Contingency can be applied in any one year to provide for recurring financial pressures. It is proposed that authority is given to the Corporate Director, Strategic Resources in consultation with the Executive Member for Finance and that any applications are then reported to the subsequent quarterly revenue budget monitoring report (**paragraph 3.1.5 and 12.1 k - see Appendices Booklet pages 46 and 79**).

**Other:** The draft pay policy statement 2018/19 is set out for consideration and recommendation to County Council (**Section 6 and Appendix G - see Appendices Booklet pages 67 and 110**). An assessment of the key financial risks to the County Council has been carried out in **Section 9 (see Appendices Booklet pages 76 and 77)**.

**Equalities:** An overview of equality issues associated with the Council's budget proposals has been carried out and summarises the potential equality impacts in line with the Public Sector Equality Duty (**paragraphs 7.1 to 7.37 and Appendix H - see Appendices Booklet pages 68-72 and 117**).

#### **The Executive RECOMMENDS:**

- a) That the Section 25 assurance statement provided by the Corporate Director, Strategic Resources regarding the robustness of the estimates and the adequacy of the reserves (**paragraph 8.11 of the report - see Appendices Booklet page 75**) and the risk assessment of the MTFS detailed in **Section 9 (see Appendices Booklet page 76)** in the report are noted.
- b) That, in accordance with Section 42A of the Local Government Finance Act 1992 (as amended by Section 75 of The Localism Act 2011), a Council Tax requirement for 2018/19

of £287,757,993.86 is approved and that a Council Tax precept of this sum be issued to billing authorities in North Yorkshire **(Section 3.3 and Appendix A of the report - see Appendices Booklet pages 48 and 82).**

- c) That, in accordance with Section 42B of the Local Government Finance Act 1992 (as amended by Section 75 of The Localism Act 2011) a basic amount (Band D equivalent) of Council Tax of £1,248.85 is approved **(paragraph 3.3.10 and Appendix A of the report - see Appendices Booklet page 49 and 82).**
- d) That a Net Revenue Budget for 2018/19, after use of reserves of £361,551k **(Section 4.0 and Appendix D of the report - see Appendices Booklet pages 62 and 90)** is approved and that the financial allocations to each Directorate, net of planned savings, be as detailed in Appendix F of the report **(see Appendices Booklet page 109).**
- e) That in the event that the final Local Government Settlement results in a variance of less than £5m in any single year then the difference to be addressed by a transfer to/from the Strategic Capacity Unallocated Reserve in line with **paragraph 3.2.3** of the report **(see Appendices Booklet page 48)** with such changes being made to **Appendix B** of the report as appropriate **(see Appendices Booklet page 86).**
- f) That the Corporate Director – Children and Young People's Service is authorised, in consultation with the Executive Member for Schools, to take the final decision on the allocation of the Schools Budget including High Needs **(paragraph 3.4.16, see Appendices Booklet page 53).**
- g) That £2.5m is provided from the Strategic Capacity Unallocated Reserve for the rationalisation of property in Northallerton from 2019/20 **(paragraph 3.9.1, see Appendices Booklet page 61).**
- h) That £360k is provided from the Strategic Capacity Unallocated Reserve for Members Highways Locality Budgets in 2018/19 **(paragraph 3.9.1, see Appendices Booklet page 61)** and that authority be delegated to the Corporate Director, Business & Environmental Services in consultation with the Executive Member for Highways to develop and implement proposals on how the scheme should operate.
- i) That £10,816k (split as £5,398k in 2018/19 and a further £5,418k in 2019/20) is provided from the Strategic Capacity Unallocated Reserve to complete the roll- out of the new LED units **(paragraph 3.9.1, see Appendices Booklet page 61)** in order to deliver the saving proposed **(BES 2 in Appendix E1 - Appendices Booklet page 103).**
- j) That the Medium Term Financial Strategy for 2019/20 to 2021/22, and its caveats, as laid out in **Section 3.0** and **Appendix D** of the report is approved **(see Appendices Booklet pages 45 and 90).**
- k) That the Corporate Director - Strategic Resources is authorised, in consultation with the Executive Member for Finance, to apply up to £1m of the Savings Contingency provided for within the Budget/MTFS in any one year to provide for financial pressures on a recurring basis and that any application will be reported to the subsequent quarterly revenue budget monitoring report **(paragraph 3.1.5 – see Appendices Booklet page 46).**
- l) That the Corporate Director – Business and Environmental Services is authorised, in consultation with the Executive Members for BES, to carry out all necessary actions,

including consultation where he considers it appropriate, to implement the range of savings as set out in **Appendix E (BES 1 to 6 of the report - Appendices Booklet page 103)**.

- m) That the Corporate Director – Health and Adult Services is authorised, in consultation with the Executive Members for HAS, to carry out all necessary actions, including consultation where he considers it appropriate, to implement the range of savings as set out in **Appendix E (HAS 1 to 14 of the report - Appendices Booklet page 99)**.
- n) That the Corporate Director – Children and Young People’s Services is authorised, in consultation with the Executive Members for CYPS, to carry out all necessary actions, including consultation where he considers it appropriate, to implement the range of savings as set out in **Appendix E (CYPS 1 to 12 of the report - Appendices Booklet pages 95-98)**.
- o) That the Chief Executive is authorised, in consultation with the Executive Members for Central Services, to carry out all necessary actions, including consultation where he considers it appropriate, to implement the range of savings as set out in **Appendix E (CS 1 to 13 of the report - Appendices Booklet page 95)**.
- p) That any outcomes requiring changes following Recommendations (l), (m) (n) and (o) above be brought back to the Executive to consider and, where changes are recommended to the existing major policy framework, then such matters to be considered by full County Council.
- q) That the existing policy target for the minimum level of the General Working Balance is retained at £27.27m (**paragraphs 3.6.4 to 3.6.5 and Appendix C – see Appendices Booklet pages 55 and 87**).
- r) That the attached pay policy statement (**Appendix G – see Appendices Booklet page 110**) covering the period 1 April 2018 to 31 March 2019 (**Section 6 – see Appendices Booklet page 67**) be approved.

**3. Capital Plan:** the Executive considered this report on 30 January 2018 and this is shown in full in the **Appendices Booklet pages 146 to 164**.

The Council’s Capital Plan to 2020/21 is put forward for approval (**paragraph 6.1 (a) and Appendix E - see Appendices Booklet pages 152 and 161**) – it totals £118.8m in 2017/18, £117.3m in 2018/19, £75.6m in 2019/20, £76.6m in 2020/21 and £61.4m in later years. Since the last update at Q2 there has been an overall re-phasing of expenditure from 2017/18 to later years as a result of slippage within the programme. There is an update on progress of some of the key capital schemes in the current Plan (**paragraph 4.1 to 4.4 and Appendix E - see Appendices Booklet pages 148-150 and 161**). Financing of the Plan is set out in (**paragraph 5.1 and Appendix F - see Appendices Booklet pages 151 and 164**) with the majority from grants and contributions. Forecasts suggest potentially unallocated capital resources of £5.4m over the life of the Plan. The County Council is considering an alternative approach to managing cash resources as treasury returns remain low. A number of alternative investments are being considered, which are likely to be classed as capital expenditure, such as the loans the County Council has provided to Limited Companies. Individual investment opportunities will be subject to review and approval by the Commercial Investment Board and Executive and will be included in the Capital Plan as opportunities are



developed.

**The Executive RECOMMENDS:**

- a) That the updated Capital Plan, summarised at **Appendix E** of the report (**see Appendices Booklet page 161**) which incorporates a number of specific refinements reported in **paragraph 4** of the report (**see Appendices Booklet page 148**) is approved.
- b) That no action be taken at this stage to allocate any further additional capital resources (**paragraph 5.4 - see Appendices Booklet page 151**).
- c) That it be a recommendation to the County Council that the Q3 2017/18 Capital Plan, as summarised in **Appendices A to E** (**see Appendices Booklet pages 153-164**) of the report be adopted.

**4. Treasury Management:** the Executive considered this report on 30 January 2018 and this is shown in full in the **Appendices Booklet pages 165 to 229**.

The Treasury Management Policy Statement (TMPS) is put forward for approval in line with Code of Practice requirements (**paragraph 10.1 (a) and Appendix A - see Appendices Booklet pages 173 and 175-179**). The TMPS sets out the Council's approach to managing risk associated with investments, cashflows, banking, money market and capital market transactions. The Annual Treasury Management and Investment Strategy and Minimum Revenue Provision Policy for 2018/19 is put forward for approval in line with Code of Practice requirements as detailed in (**paragraph 10.1 (b) and Appendix B - see Appendices Booklet pages 173 and 180-217**). The key elements of the strategy are set out in paragraph 4.2 and include the key limits relating to borrowing:

- an authorised limit (maximum amount that can be borrowed) for external debt of £348.9m;
- an operational boundary (the most likely level) for external debt of £328.9m.

Based on the Council's current capital spending plans, external debt is forecast to reduce from £287.5m in 2018 to £236.0m in 2021 (**paragraph 4.4 - see Appendices Booklet pages 166-167**). The climate for investments remains challenging with the number of suitably rated counter parties reducing due to stringent credit ratings criteria. As part of the monitoring and review of investment options, Property Funds have been identified as a potential investment option. As a result, Property Funds have been added to the schedule of Non-Specified Investments (**Schedule B of Appendix B - see Appendices Booklet pages 212-215**). In order to extend investment options to Property Funds, the maximum duration of Non-Specified Investments has increased 5 years and the total investment limit has increased from £40m (**paragraphs 4.18 to 4.20 - see Appendices Booklet pages 170-171**).

**The Executive RECOMMENDS:**

- a) That the Treasury Management Policy Statement as attached as **Appendix A** (**see Appendices Booklet pages 175-179**) of the report is approved

- b) That the Annual Treasury Management and Investment Strategy for 2018/19 as detailed in Appendix B of the report and in particular:
  - i. an authorised limit for external debt of £348.9m in 2018/19
  - ii. an operational boundary for external debt of £328.9m in 2018/19
  - iii. the Prudential and Treasury Indicators
  - iv. a limit of £40m of the total cash sums available for investment (both in house and externally managed) to be invested in Non Specified Investments over 365 days
  - v. a 10% cap on capital financing costs as a proportion of the annual Net Revenue Budget
  - vi. a Minimum Revenue Provision (MRP) policy for debt repayment to be charged to Revenue in 2018/19
  - vii. the Corporate Director – Strategic Resources to report to the County Council if and when necessary during the year on any changes to this Strategy arising from the use of operational leasing, PFI or other innovative methods of funding not previously approved by the County Council
- c) the Capital Strategy as attached as **Appendix C (see Appendices Booklet pages 218-229)**
- d) that the Audit Committee be invited to review **Appendices A, B and C (see Appendices Booklet pages 175-229)** and submit any proposals to the Executive for consideration at the earliest opportunity.

**5. Revision of Prudential Indicators:** the Executive considered this report on 30 January 2018 and this is shown in full in the **Appendices Booklet pages 230 to 241**. In order to ensure compliance with the Prudential Code and to synchronise with the Council's Capital Plan it is necessary to revise and approve a set of prudential indicators which cover the period 2018/19 to 2020/21 (**paragraph 4.1 - see Appendices Booklet page 231**). These recommended indicators are set out in **Appendix A (see Appendices Booklet pages 232-241)** of the report.

**The Executive RECOMMENDS:**

- a) That the updated Prudential Indicators for 2018/19 to 2020/21 as set out in Appendix A of the report (**see Appendices Booklet pages 232-241**) is approved.
- b) That an Authorised Limit for External Debt of £348.9m in 2018/19 under Section 3(1) of the Local Government Act 2003 (**paragraph 3.4 of the report - see Appendices Booklet page 231**) is approved.

**6. School Admission Arrangements 2019/20:** the Executive considered this report on 30 January 2018 and this is shown in full in the **Appendices Booklet pages 242 to 283**. As the Admission Authority for all Community and Voluntary Controlled schools in North Yorkshire, the local authority consults annually on admission arrangements. The local authority is currently required to determine its admission arrangements, which includes

admission policy and admission limits, annually by 15 April each year. When changes are proposed to admission arrangements, all admission authorities must consult by 1 March on their admission arrangements. Where the admission arrangements have not changed from the previous year there is no requirement to consult, subject to the requirement that admission authorities must consult on their admission arrangements at least once every 7 years, even if there have been no changes during that period. Consultation must last for a minimum of 6 weeks and take place between 1 October and 31 January in the determination year. This means that schools are consulted in the autumn term each year for admissions nearly two years later. The process is, therefore, based to some degree on schools' best estimates of the numbers of requests for places informed by the local authority's forecasting model, which takes into account the patterns of parental preference over the years. Since the Council is the only body that may determine the matter, it falls to the Council in February each year.

**The Executive RECOMMENDS:**

That the proposed Admission Arrangements (**see Appendices Booklet page 245**) be recommended to the County Council for approval on 21 February 2018 these include:

- a) the proposed admission policy for community and voluntary controlled schools
- b) the proposed admissions policy for nursery schools, schools with nursery and Pre-reception classes, appendices 1 & 2 of the report (**see Appendices Booklet pages 247-251**)
- c) the proposed co-ordinated admission arrangements appendix 3 of the report (**see Appendices Booklet page 252**)
- d) the proposed In Year Fair Access Protocol appendix 3a of the report (**see Appendices Booklet page 274**)
- e) the proposed published admission numbers (PAN's) for community and voluntary controlled.

**7. Appointments to Committees and Other Bodies:** At the meetings held on 19 December 2018 and 20 February 2018 the Executive agreed that any proposals for the re-allocation of seats, if necessary to achieve political proportionality, or for changes to memberships or substitute memberships of committees, or other bodies to which the Council makes appointments put forward by the relevant political group, prior to or at the meeting of the Council, including those set out below be commended for approval.

**The Executive RECOMMENDS:**

**West Yorkshire Combined Authority**

- (a) That the amendment of the list of outside bodies in the County Council's Constitution to include, under Category 1 - Partner Bodies, the West Yorkshire Combined Authority - Business Innovation and Growth and Employment and Skills Panel is endorsed.
- (b) That the nomination of the following is endorsed:  
the Executive Member for Open for Business, County Councillor Andrew Lee, to serve on the West Yorkshire Combined Authority - Business Innovation and Growth Panel  
the Executive Member for Education and Skills, County Councillor Patrick Mulligan, to serve on the West Yorkshire Combined Authority - Education and Skills Panel.

CARL LES  
Chairman

County Hall  
Northallerton

13 February 2018

## The Report of the Audit Committee

The Audit Committee met on 30 November 2017. Present:- County Councillor Cliff Lunn (in the Chair), County Councillors Karl Arthur, Margaret Atkinson, Robert Baker, Jim Clark, David Hugill, Don Mackay and Geoff Webber, and Mr David Portlock (External Member of the Committee).

### **1. Proposed Changes to the Terms of Reference of the Audit Committee:**

The Audit Committee has considered and supports proposed amendments to its terms of reference. The proposed amendments are minor in nature but necessary to better reflect the requirements of the Public Sector Internal Audit Standards and recent changes to the Council's framework for corporate governance. The Committee's current terms of reference are attached as Appendix A and the proposed amendments are shown as tracked changes.

### **The Audit Committee RECOMMENDS:**

That the proposed changes to the terms of reference of the Audit Committee, as set out in Appendix A to the report, be approved.

CLIFF LUNN  
Chairman

County Hall  
NORTHALLERTON  
13 February 2018

# AUDIT COMMITTEE

## TERMS OF REFERENCE

### 1. In respect of Internal Audit

- ♦ to approve the Internal Audit ~~Charter~~Strategy, Annual Audit Plan and performance criteria for the Internal Audit Service.
- ♦ to review summary findings and the main issues arising from internal audit reports and seek assurance that management action has been taken where necessary.
- ♦ to review the effectiveness of the anti-fraud and corruption arrangements throughout the County Council.
- ♦ consider the annual report from the Head of Internal Audit.
- ♦ to obtain assurance that the work of internal audit conforms to the Public Sector Internal Audit Standards~~review the effectiveness of the system of Internal Audit and the Committee itself on an annual basis.~~

### 2. To review the workplan and performance of External Audit.

### 3. To review, and recommend to the Executive, changes to Contract, Finance and Property Procedure Rules.

### 4. In respect of **financial statements**

For both the County Council and the North Yorkshire Pension Fund

- ♦ to approve the respective annual Statements of Final Accounts
- ♦ to receive and review the Annual Audit Letters and associated documents issued by the External Auditor
- ♦ to review changes in accounting policy.

### 5. In respect of **Corporate Governance**

- ♦ to assess the effectiveness of the County Council's Corporate Governance arrangements
- ♦ to review progress on the implementation of Corporate Governance arrangements throughout the County Council
- ♦ to approve Annual Governance Statements for both the County Council and the North Yorkshire Pension Fund
- ♦ to review the annual Statements of Assurance provided by the Chief Executive, Management Board and Corporate Directors
- ♦ to liaise, as necessary, with the Standards Committee on any matter(s) relating to the Codes of Conduct or both Members and Officers

- ♦ [to review the arrangements in place for ensuring good governance in the County Council's key partnerships and owned companies-](#)

6. In respect of **Risk Management**

- ♦ to assess the effectiveness of the County Council's Risk Management arrangements
- ♦ to review progress on the implementation of Risk Management throughout the County Council.

7. In respect of **Information Governance**

- ♦ to review all corporate policies and procedures in relation to Information Governance
- ♦ to oversee the implementation of Information Governance policies and procedures throughout the County Council.

8. In respect of **Treasury Management**

- ♦ to be responsible for ensuring effective scrutiny of the County Council's Treasury Management strategy and policies as required by the CIPFA Treasury Management Code of Practice
- ♦ to review these Treasury Management strategies, policies and arrangements and make appropriate recommendations to the Executive.

9. In respect of **Value for Money**

- ♦ to have oversight of the arrangements across the County Council in securing Value for Money

10. ~~[To consider any other relevant matter referred to it by the County Council, Executive or any other Committee. In addition any matter of concern can be raised by this Committee to the full County Council, Executive or any other Member body. To meet not less than four times a year on normal business and review its Terms of Reference on an annual basis.](#)~~

11. To exercise all functions in relation to the making and changing of policy relating to such audit and counter-fraud matters which fall within the remit of the Committee (save as may be delegated otherwise).~~[To consider any other relevant matter referred to it by the County Council, Executive or any other Committee. In addition any matter of concern can be raised by this Committee to the full County Council, Executive or any other Member body.](#)~~

12. [To periodically review the effectiveness of the Audit Committee itself.](#)

~~42.13.~~ To meet not less than four times a year on normal business and review its Terms of Reference on an annual basis.



## NORTH YORKSHIRE COUNTY COUNCIL

21 FEBRUARY 2018

## STATEMENT OF CHILDREN'S SERVICES PORTFOLIO HOLDER

**Medium Term Financial Strategy & 2020 North Yorkshire – Feb 2018**

The Children and Young People's Service has continued to meet its savings targets. The approach has been to prioritise and maintain frontline service delivery as much as possible, enabling the Directorate to operate effectively across its universal, preventative, targeted and acute service responsibilities.

The Directorate is addressing a number of cost pressures in some of the higher-need budgets such as Special Home to School Transport, High Needs Commissioning, Disabled Children's Services and Early Years. Within this context, a number of plans have been developed with a clear intention to ensure that cash savings are achieved over the period of the refreshed savings plan (2018-22).

Although this information appears in my Statement to Council it should be noted that both Executive Members for the Children and Young People's Service have joint responsibility for all relevant resources.

**Children and Families Service Performance**

The Youth Justice Service has been working to reduce the number of first time entrants to the youth justice system. In the 12 months to 30 June 2017 this saw a reduction of 40% which results in our performance being better than that of our family group. We completed 94.3% of our Children and Family assessments on time which is significantly above our Statistical Neighbours (83.9%) and the National Performance (83.4%). Our social workers understand the importance of taking action which can be sustained by the family to prevent a child being re-referred to the service. Our rate of re-referrals is 14.7% which compares favourably to our Statistical Neighbour at 21.4% and National performance at 21.9%.

Demand for the service has shown a significant increase since April 2017 with an addition 1333 contacts than in the same period last year. Referrals have increased by 17% and the number of Child Protection Plans is at the highest point in several years at 409. This increase is reflective of the national picture for statutory services.

**Looked after Children**

Over the last two years there has been sustained progress towards the ambition set out in Young & Yorkshire to safely reduce the number of LAC in North Yorkshire to under 400. It must be remembered that this ambition is set in the context that research suggests that children thrive best when with their own family. The service only seeks to bring a child into care when the decision is in the overwhelming interests of the child and in these instances decisive action is taken. This challenging target was reached in Q1 2017/18. At the end of Quarter 3 there has been an increase in Looked after Children to 429 including 21 Unaccompanied Asylum Seekers.

North Yorkshire continues to provide outstanding value for money in respect of Looked After Children, evidenced by the 2017 CIPFA LAC Benchmarking Club Report. This highlighted that our unit cost (in terms of £ per child per week) was 34% lower than an "average authority" (£633 locally compared to £962 in an "average authority").

## **Partners in Practice**

North Yorkshire, as a DfE Partner in Practice, continues to deliver real innovation and is working towards our ambition to be outstanding. We are supporting and working alongside numerous local authorities to share our best practice and, as a result, develop higher performance in children's social care across the country.

The work with other local authorities continues to be successful and is having a very positive effect on those that we are working with. We continue to work closely with Bradford, Cheshire East, Durham, Hull, Middlesbrough, Newcastle, Redcar and Cleveland, Wakefield and Walsall. Focus is now on how we build on the early work undertaken and develop on-going relationships supporting local authorities in their improvement agenda. We also continue to receive many visits from Councils interested in hearing information and guidance on our areas of best practice, especially to our internationally renowned No Wrong Door project. Feedback continues to be positive from all involved.

We are rightly excited in what is being delivered through the Partners in Practice programme and what will be delivered over the next two years. The extensions of the No Wrong Door project into Leaving Care and to those with social emotional and mental health issues, and the provision of clinical psychologists within the service, are rapidly becoming embedded and providing positive outcomes for children and young people.

## **Regionalisation of adoption**

Work continues within the One Adoption North and Humber Regional Adoption Agency. There has been a continued focus on recruitment activities, with co-ordinated recruitment activity and regional marketing. The Head of Agency and managers across the authorities are also working with adoption support and family finding teams as well as adopters' voice representatives to help identify best practice, encourage closer working and align processes across the authorities.

In December 2018 North Lincolnshire Council took the decision not proceed with the RAA at this time. The DfE are considering the position on this as the steer is all authorities should be part of an RAA by 2020. The remaining authorities, including North Yorkshire, have confirmed their strong commitment to continue to work together as an RAA and both data sharing and partnership agreements have been finalised.

North Yorkshire adoption workers have been meeting with colleagues from the other four authorities to share best practice and continue the close working ethos of the RAA, for example shared family finding meetings are underway monthly which will aim to increase the likelihood of early access to adoptive placements particularly for family groups and children who have been harder to place. North Yorkshire have successfully recruited a Service Manager on behalf of York and North Yorkshire to support the teams across the two authorities and the remaining three authorities are currently working together to recruit to an equivalent post for the three authorities in the Humber region of the RAA: East Riding, Hull and North East Lincolnshire.

**Cllr Janet Sanderson**  
**Executive Member for Children's Services and Special Educational Needs**

## NORTH YORKSHIRE COUNTY COUNCIL

21 FEBRUARY 2018

## STATEMENT OF EDUCATION &amp; SKILLS PORTFOLIO HOLDER

## School funding

Following consultation with all schools, North Yorkshire will move to the new National Funding Formula from April 2018. This delivers approximately £7m additional funding to the Schools Block of the Dedicated Schools Grant. As a result of the Government's announcement of an additional £1.3bn funding, nationally, no school in North Yorkshire will lose out as a result of the proposals. However, we continue to have concerns about sparsity funding, particularly for our smaller secondary schools.

At the same time, the DfE has confirmed changes to High Needs Funding. In North Yorkshire our annual budget of £45m has pressures of over £3m but we will receive only £334k additional funding in 2018-19 - in effect, a real terms decrease. This has given rise to real concerns about the level of funding we receive and the support that we, in turn, can provide to our mainstream and special schools. In consultation with schools, we have transferred 0.5% of the Schools Block, equating to approximately £1.6m, to the High Needs Block for 2018-19. This is only a temporary measure and will be insufficient to meet current costs and anticipated increases in demand. Further changes to the wider system of High Needs and SEND will be required to fully address the issue of financial sustainability.

We will continue to lobby the DfE on sparsity and High Needs to secure a better deal for children in North Yorkshire.

## Secondary league tables

The performance of schools at KS4 across the County places North Yorkshire in the top 15% of LA s nationally at KS5 it is in the top 10% of local authorities nationally. We are first when benchmarked across the regional neighbours (see table below) and we come second across our 10 statistical neighbours (only Rutland is above us but they only have one high school).

Region/ Local Authority <sup>1</sup>	Average Attainment 8 score per pupil <sup>3</sup>	English and maths GCSEs				Progress 8 <sup>3</sup>	
			Percentage of pupils who achieved a 9-5 pass <sup>5</sup>		Percentage of pupils who achieved a 9-4 pass <sup>5</sup>		Average Progress 8 score <sup>4</sup>
<b>Total (state-funded sector)<sup>1</sup></b>	<b>46.1</b>		<b>42.4</b>		<b>63.5</b>		<b>-0.03</b>
<b>Yorkshire and The Humber</b>	<b>45.1</b>	<b>Y&amp;H Rank</b>	<b>40.0</b>	<b>Y&amp;H Rank</b>	<b>61.1</b>	<b>Y&amp;H Rank</b>	<b>0.02</b>
Barnsley	43.7	11	38.3	10	59.1	9	-0.16
Bradford	41.9	14	34.4	14	55.4	14	0.01
Calderdale	47.8	3	44.6	3	65.1	4	0.01
Doncaster	43.4	12	38.1	11	58.1	12	-0.16
East Riding of Yorkshire	47.0	4	44.1	4	66.4	3	0.02
Kingston upon Hull, City of	41.8	15	29.0	15	49.1	15	-0.07
Kirklees	45.0	6	40.8	6	61.9	7	-0.02
Leeds	44.8	7	38.7	8	59.8	8	0.06
North East Lincolnshire	43.0	13	34.7	13	57.9	13	-0.05
North Lincolnshire	44.3	9	39.6	7	63.9	5	0.12
<b>North Yorkshire</b>	<b>49.3</b>	<b>1</b>	<b>49.9</b>	<b>1</b>	<b>70.4</b>	<b>1</b>	<b>0.17</b>
Rotherham	44.7	8	36.7	12	58.7	11	0.06
Sheffield	44.3	9	38.7	8	58.9	10	0.01
Wakefield	45.3	5	41.6	5	62.6	6	0.05
York	49.0	2	47.7	2	68.5	2	0.11

However, we should not be complacent because when we look at the performance of disadvantaged groups and vulnerable groups we are in the bottom 20% of local authorities nationally. Scarborough district schools also do particularly poorly. In order to address these two issues we have two major projects: Achievement Unlocked and the North Yorkshire Coast Opportunity Area.

In short, non-FSM (Free School Meals) pupils in North Yorkshire do significantly better than non-FSM pupils in other LAs but FSM pupils do significantly worse. Analysis nationally suggests that this is not just a North Yorkshire issue but is true of many parts of the country where there are schools that have smaller percentages of FSM children.

### **School Ofsted inspections**

Ofsted outcomes continue to be in-line with national trends. North Yorkshire continues to perform above national for the number of schools judged good or outstanding, notably so at Secondary. In the Autumn of 2016 and Spring of 2017 there was a change to the inspection framework and in that period of time the County was hit by a number of inspections that were demoting schools however this was in line again with national trends whereby about 50% of schools inspected were judged requires improvement or inadequate.

Ofsted is still focusing heavily on safeguarding and this is still causing some issues in some schools. Another focus is the provision for disadvantaged and vulnerable children and the use of pupil premium. This is an area which is a concern for us in North Yorkshire and something we are now highlighting with schools. The gap in achievement and progress in North Yorkshire schools is a major issue.

### **North Yorkshire Coast Opportunities Area**

The North Yorkshire Coast Opportunity Area Programme is focussed on improving social mobility in Scarborough, Whitby and Filey. The Programme's Partnership Board has begun to identify and allocate funding to projects that are aligned with the programme delivery plan. These include a focus on attracting and retaining talented teachers to the Coast, the creation of a maths centre to support outcomes in primary schools and additional investment to develop the resilience of children and young people. Projects are being developed and launched through collaborative work with a range of partners, including schools, business, the voluntary and public sectors.

The Programme has recently launched two funds that will further support social mobility on the Coast. The Essential Life Skills fund will invest £800k in extra-curricular activities so that that young people develop skills that help them throughout life, and which complement their academic studies. The second fund - Opportunity Area Awards – is open to schools, colleges and youth-led groups to design, create and deliver their own social mobility initiatives.

### **Burnt Yates VA Primary School**

The consultation process for the proposed closure of Burnt Yates VA Primary School is underway. All responses to the consultation received by 27 February will be considered by the County Council's Executive on 13 March 2018. If the Executive decides to proceed with the closure proposal, then statutory notices would be published in the local press on 22 March 2018. These notices would provide a further four weeks for representations to be made. A final decision would then be made by the Executive in May 2018. If agreed the school would close on 31 August 2018.

### **SEND transport proposals**

You will be aware that we are currently holding a series of consultations on changes to home to school transport policy for those with special educational needs or disabilities. The consultations will

continue through to late March and consider a number of options to secure savings and bring about a fair and sustainable service.

Unlike the majority of councils in England, North Yorkshire has continued to provide discretionary home to school transport for free for post 16 young people with special needs or disabilities. This is alongside rising costs due to the increase in numbers of special needs pupils requiring transport and increases in the distances that they need to travel. Based on these current trends, transport in North Yorkshire will reach an annual cost of £30m by 2025, far beyond the current budget of £5m. Proposals currently being consulted have the potential to secure savings of £2m a year. For information about the consultations, including the dates and times of consultation meetings go to <https://www.northyorks.gov.uk/home-school-transport-including-children-and-young-people-send>

### **Strategic Plan for SEND Provision 0-25**

Work continues on the overall Strategic Plan for SEND provision in North Yorkshire for children and young people aged 0-25. Recent informal consultation has included feedback from over 400 individuals across all stakeholders. Formal consultation on the final plan will take place in April and May 2018, subject to approval to consult, with the intention that the plan is published in September 2018.

Alongside this work, a consultation on the proposals for use of the Special Provision Capital Fund is currently taking place, ending on 18 February 2018. This funding totals £500 000 over three years and has to be used to increase the number of places and/or improve facilities for children and young people with Education, Health and Care Plans. Proposals focus on a small number of special schools in North Yorkshire. The final plan will be considered by The Executive next month and is required to be published by 14th March 2018.

**Cllr Patrick Mulligan**  
**Executive Member for Education and Skills**

**NORTH YORKSHIRE COUNTY COUNCIL**

**21 FEBRUARY 2018**

**STATEMENT OF THE ACCESS PORTFOLIO HOLDER COUNTY COUNCILLOR  
DON MACKENZIE (INCLUDING HIGHWAYS, ROAD AND RAIL TRANSPORT,  
BROADBAND, MOBILE TELEPHONY)**

**Highways and Transportation**

**Winter Weather Update**

Our gritting team has performed very well during this winter's challenging weather conditions. Priority routes have so far all been treated in a timely manner according to policy and the overwhelming majority of our road network has remained usable throughout. Any temporary closures were of short duration.

We are fortunate to be able to call upon the services of dozens of farming contractors, who do a great job in helping to clear snow and ice from local roads, keeping access open for residents and businesses.

I thank our highways team who are again delivering a service of the highest standard, surpassing both national guidelines and that typically provided by similar authorities. Also worthy of mention are the efforts of our communications team and their daily winter weather briefings via our website and social media.

**Street Works Permit Scheme**

This new scheme, one of our key projects, went live on 7 February. Utility companies must now apply for and purchase a permit before commencing works on our roads.

The County Council now has the ability to manage and coordinate the activities of utilities much better than under the previous system of notification. Targeted benefits of the permit scheme include less disruption for the travelling public, shorter duration of road and lane closures and, with the new core sampling procedure, better reinstatement of the highway.

**Highways Maintenance Efficiency Programme**

The County's Section 151 officer signed off our self-assessment questionnaire under the Highways Maintenance Efficiency Programme and this was submitted to the Department for Transport on 1 February. We have again assessed ourselves as a band 3 highways authority, which is the highest rating. We scored top marks in 21 out of 22 questions, up one on the previous year. The rating ensures that we retain maximum funding, which is worth £1.5m in 2018/19, rising to £2.5m in the next year.

**A63 Selby Bypass**

I must inform colleagues that we are about to commence legal action to secure payment for all the work we have carried out to repair the A63 Selby Bypass, which was transferred to us when the road was de-trunked in 2009.

This road was constructed by the Highways Agency in 2003. Its condition had deteriorated badly and was subject to regular complaint by residents, businesses and road users in Selby.

Over three phases starting in 2015, our contractors have resurfaced the whole length of the bypass bringing it up to excellent condition. The cost of the upgrade is £7.8m, and it has been our stated intention to recover most of this cost back from Highways England.

The County Council has been unable to reach an agreement with Highways England, and consequently we have informed the Department for Transport that we intend to begin legal action to secure fair settlement.

### **Vehicle Activated Signs**

Colleagues are aware that our current policy covering the leasing out to parish councils of VAS equipment on a temporary basis will be scrutinised by the Transport, Economy and Environment Overview and Scrutiny Committee. At its meeting on 23 January, the committee decided to appoint a task group to conduct a review. That task group will meet on 8 March to begin its work.

It is expected that the group will present its report to the TEE Scrutiny Committee on 12 July.

### **Integrated Passenger Transport**

#### **Stephenson's of Easingwold**

This bus operator held a number of County Council home to school and subsidised bus service contracts. It was with considerable surprise that our Integrated Passenger Transport team received notification from the company at 4.30pm on Friday 19 January that it could no longer meet its contractual commitments with effect from the following Monday morning.

In addition to those services, a number of commercial bus routes were terminated.

Once again, I pay tribute to the efforts of our IPT team who spent the weekend of 20/21 January arranging no fewer than 27 emergency replacement bus services for 900 pupils. Every pupil was picked up as usual on the Monday morning and all parents received letters from us to explain the situation.

As for the six subsidised bus services - five new services were up and running by the following Friday, and the sixth was replaced on Monday 29 January. All but one of Stephenson's commercial bus routes have now been taken over by other operators.

Longer term contracts have since been issued for all school and supported services.

As colleagues know, this is the third time in six months that the IPT team has been called upon at very short notice to replace bus services, and on each occasion it has performed remarkably well. We have good reason to be proud of them.

### **Broadband and mobile telephony**

The £20.5m contract for phase 3 of the Superfast North Yorkshire broadband roll-out programme was awarded last month to BT plc, who have committed to connecting up 14,239 more properties. Of that number, some 12,500 will benefit from state-of-the-art Fibre to the Premise technology. Average download speeds will be 281Mbps, with some subscribers receiving up to 330Mbps, which is amongst the best anywhere in the country.

DON MACKENZIE

## NORTH YORKSHIRE COUNTY COUNCIL

21 February 2018

**STATEMENT FROM PORTFOLIO HOLDER FOR STRONGER COMMUNITIES,  
LEGAL AND DEMOCRATIC SERVICES, CORPORATE DEVELOPMENT,  
SCRUTINY, AREA COMMITTEES, PERFORMANCE MONITORING AND  
LOCALITY BUDGETS**

## COUNTY COUNCILLOR DAVID CHANCE

**STRONGER COMMUNITIES****Community Showcase**

Members will be aware of the 'Community Showcase, running from January through to mid-March, a series of Member visits organised by the Stronger Communities team to community projects across the county that have received support from the Programme.

The Chairman of the Council and I, as portfolio holder, have attended each of the visits so far and we continue to be impressed by the dedication and commitment of local communities to help one another, and to add to the richness of local life. This is one of the great strengths of North Yorkshire and it is right that we continue to recognise and celebrate it. There are three visits remaining and Members are welcome to attend one or more of those visits.

**Essential Life Skills Fund**

Due to its experience of establishing and running grant funds, the Stronger Communities Team been asked to develop the Essential Life Skills Fund, an element of the Scarborough Opportunity Area funded by the Department for Education. The Essential Life Skills Fund will award grants to organisations providing extra-curricular activities to encourage participation, particularly among the most disadvantaged children and young people, which evidence suggests will develop non-cognitive skills linked to improved outcomes. It is expected that the first round of grants will be awarded by the end of this financial year with a further round of awards made in 2018/19.

**Inspire and Achieve Update**

Six months on from the launch of its new investment approach - **Inspire, Achieve, Innovate** - initial take-up from communities has been very encouraging. With 50 applications to the Inspire Fund, mostly from groups who have had no prior engagement with the Stronger Communities Programme. Communities have really engaged with the purpose of the Fund, which is about encouraging people to get involved in their local community by offering small grants to help establish new services, events or activities and increase social interaction.

In January, the first Achieve Together project was signed off. Achieve Together is about building longer term strategic partnerships with communities, voluntary



organisations and social enterprises who share our priorities. Projects will meet clearly evidenced need, will be sustainable and where required, will be capable of being delivered at scale. It is expected that approximately 15-20 Achieve Together projects will be approved each year.

### **Corporate Performance Reporting**

Last year I asked officers to come up with a simpler and more effective way of providing performance information to members. The previous format was often too lengthy, packed with dense and at times very technical information.

The revised format has been used for the Quarter 3 performance report, and is more succinct and digestible. The new format for performance reporting includes a greater focus on the Councils progress towards meeting the ambitions and priorities set out in the Council plan.

We will focus detailed analysis within the report on one of the Council's 4 ambition each quarter, which will mean each is covered in depth once per year. Summary performance details for the other 3 will be included quarterly.

Importantly, we have also retained a quarterly performance briefing at Members Seminars, following the same annual cycle. These quarterly updates are valued by members and also play an important part in ensuring transparency in our performance management, in addition to that provided by Scrutiny Committee's.

### **Refugees**

All North Yorkshire districts have now resettled their agreed allocation of refugees from the conflict in Syria. Hambleton and Richmondshire districts took all their arrivals in one-go at the start of 2018.

Since the first refugees arrived in North Yorkshire in July 2016, the county has welcomed 50 families – 238 refugees in total. Refugees have been resettled district by district over a period of time to enable successful support and integration. The resettlement programme began after the government's announcement in late 2015 that 20,000 Syrian refugees would be accommodated in Britain.

North Yorkshire County Council, which manages the settlement programme, has worked closely with district councils, the police, NHS clinical commissioning groups and the Refugee Council to prepare for arrivals and to support families. The Refugee Council helps the refugees day to day with access to services such as GPs and integration into the community. The Refugee Council also works with specific local volunteers to provide longer-term befriending support. The County Council provides English language support, and schools across the county have worked effectively to provide an inclusive and supportive environment.

A number of the refugees are volunteering in local community projects and support is being provided by the County Council to assist the adults into employment. The priority is to help the refugees settle into local communities and start to make independent lives for themselves as quickly as possible.

## **COUNTY COUNCILLOR LOCALITY BUDGETS**

Since the re-opening of the scheme in July 2017, I have approved recommendations from 67 Elected Members for funding totalling £274,152.86 (just over 76% of the annual budget) for projects that benefit the communities they represent. The new online recommendation system is working well and has made record keeping more efficient as well as speeding up the approval process. The final date for recommendations to be submitted this financial year is 28 February 2018.

## **LEGAL AND DEMOCRATIC SERVICES**

Daniel Harry has taken over the responsibilities of the Head of Democratic Services to create the combined post of Democratic Services and Scrutiny Manager.

In addition, the Legal Services section is progressing with the operation of the first Council owned Solicitors Company in the North of England called First North Law Solicitors. This company seeks to utilise the expertise in the public sector to provide a professional services to other authorities and to bring income into the Council to protect services. All the regulatory approvals have now been issued to allow the Company to commence operation.

DAVID CHANCE

**NORTH YORKSHIRE COUNTY COUNCIL****21 FEBRUARY 2018****STATEMENT OF THE ADULT SOCIAL CARE AND HEALTH INTEGRATION PORTFOLIO  
HOLDER COUNTY COUNCILLOR MICHAEL HARRISON****Scarborough and Ryedale Community Health Services**

In October the Council, in conjunction with GPs in Scarborough & Ryedale, submitted a bid to the CCG to be a **Multi-specialty Community Provider** of community health services. This was a ground-breaking bid of national significance to provide a genuinely integrated community health, primary care and social care service intended to make a major contribution to improving the health and independence of local people, enhancing the quality of care and to become an employer of choice. Humber NHS Foundation Trust was the successful bidder, and whilst I was disappointed that our joint bid was unsuccessful, we have learnt a great deal from the bidding process and will continue to work closely with GPs and other local partners across primary care and social care and look for opportunities to jointly improve the services we provide.

**Winter Pressures and Discharging People from Hospital**

I would like to take this opportunity to thank all staff for their incredible work in supporting people to be discharged safely from hospital. We have reduced significantly the number of adult social care delays in the last year and at one point before Christmas, we had no delays anywhere in the County. Our targets remain very challenging and we continue to seek improvements, but I am pleased to report we have had very few delays so far this winter at Airedale, Harrogate, Friarage and James Cook Hospitals.

I still want to see improvements in our performance and the Council continues to invest our Improved Better Care Fund monies in steps to stabilise the care market, ease social care pressures and reduce the number of people delayed in hospital.

**Extra Care**

Extra Care is our strategic supported housing programme, and recent progress means that procurement for new schemes in Bedale and Filey are being issued. Others schemes in Whitby, Malton and Gargrave will progress once some complex land options are fully addressed. Work is soon to start on site for a scheme in Great Ayton for 57 apartments and 12 bungalows.

**Finance**

Members have continued to prioritise the funding of adult social care in the budget setting process alongside challenging efficiency targets. There continues to be pressure on the cost of care packages as a result of market conditions, and in the short term these pressures are being mitigated by utilising funding that has been allocated through the Improved Better

Care Fund. It is important to highlight that our service is reliant on approximately £24m of annual funding provided through various central government and NHS funding initiatives. Without this funding we simply could not deliver the service and I will continue to stress to Government Ministers and our own local Members of Parliament the importance of it.

### **Make Care Matter**

An initiative to improve the recruitment of staff across the sector is the Make Care Matter campaign. If you live in the Harrogate, Knaresborough or Ripon areas, you may have seen an extensive poster campaign for recruitment to social care jobs. If you want to find out more, please visit our website [www.makecarematter.co.uk](http://www.makecarematter.co.uk) to find out about the opportunities and career paths that are available.

### **Ministerial Changes**

I was pleased to see that the importance of social care has been recognised with the name change at the new Department of Health and Social Care. It was also positive to see Caroline Dinenage MP appointed as a Minister of State, as this sees an upgrading of the lead responsibilities for social care. The new Department will lead on producing a Green Paper on ageing and a strategy on working age adults. We will continue to seek to influence both of these developments through our links with MPs, Ministers and various national networks as the importance of having a national strategy on the long term funding for Adult Social Care cannot be underestimated.

### **The NHS**

Members may be aware that NHS England have placed Hambleton & Richmond, Scarborough & Ryedale and Harrogate & Rural Clinical Commissioning Groups into Special Measures. Vale of York CCG is already in Special Measures. The reasons are all to do with the deteriorating financial position of each CCG. It is unlikely that we will know the full details of the special measures and the turnaround programme for a few weeks. We will, of course, continue to work closely with our CCG colleagues during this time, to ensure the high quality services that the public expects. If necessary I would expect our Scrutiny of Health Committee to become involved.

In addition, the West Yorkshire and Harrogate Sustainability and Transformation Partnership (STP) is making an application to become one of a handful of 'Integrated Care Systems' and my officers are contributing to that process.

**Michael Harrison**

## NORTH YORKSHIRE COUNTY COUNCIL

21 February 2018

### STATEMENT OF THE PUBLIC HEALTH, PREVENTION & SUPPORTED HOUSING PORTFOLIO HOLDER COUNTY COUNCILLOR CAROLINE DICKINSON

#### Winter Health

This winter has been characterised by an active flu season and cold spells that contributed to pressures on an already stretched health and social care system. The work to plan for and respond to the challenges of winter takes place year round with our partners especially when we know there has been approximately 1700 excess winter deaths in North Yorkshire over the period between 2010 and 2016. We continue to implement our Winter Health Strategy to improve and maintain health during winter months and prevent avoidable ill health and excess winter deaths by working together to reduce fuel poverty and the adverse health effects of cold weather for individuals, families and communities in North Yorkshire.

Our public health team has commissioned a single point of contact, Warm and Well in North Yorkshire, where partners can refer clients for help. Since launching at the end of September 2017, Warm and Well has received 123 referrals from across North Yorkshire, with November being the busiest month so far. Most clients received face to face or telephone energy advice (81%) with 37% being referred for practical measures to be installed in their homes through local home improvement agencies or energy company obligation funding.

Influenza contributes to additional ill health in the winter months. NHS England has recently included front line social care staff to the list of people eligible for a free flu jab via their GP or pharmacist. We have been encouraging all eligible staff to do so as studies show that in health organisations an increase of 10% in staff accessing the flu jab equates to a 10% reduction in staff sickness.

#### Healthy Weight, Healthy Lives

I am pleased to announce that adult weight management services, commissioned by the public health team, were launched on 1<sup>st</sup> January. Services cover the whole of North Yorkshire and are delivered by a range Providers. The Providers contracted to deliver these services are:

- Maple Health Group – Healthy Futures – covering Richmondshire District
- Harrogate Borough Council - Fit 4 Life – covering Harrogate District
- Craven District Council - Healthy Lifestyles – covering Craven District
- Hambleton District Council - Take That Step – covering Hambleton District
- Humber NHS Foundation Trust – Scarborough NHS Weight Management Service – covering Scarborough and Whitby District
- Humber NHS Foundation Trust – Ryedale NHS Weight Management Service – covering Ryedale District
- Inspiring Healthy Lifestyles – Move it, Lose it – covering Selby District

All services except for the Service in Selby which launched last July are currently being fully mobilised but all are open and receiving referrals (from professionals as well as self-referrals).

The public health team has also produced an annual progress report on the Healthy Weight Healthy Lives Strategy. The report highlights the ongoing public health concern posed by the large numbers of both children and adults who are overweight and obese across the county – one in five (21.2%) of Reception children, nearly 1 in 3 (30.6%) of Year 6 children and 3 in 5 (60.8%) adults in the North Yorkshire population are in the excess weight (overweight and obese) category.

One of the key challenges is that over recent years, people's perception of what is a healthy weight has changed. It is often difficult to identify overweight and as a higher proportion of the population live with excess weight new norms are being accepted. Through the NHS Health Checks Programme adults aged 40-74 years with excess weight can be identified and actions taken with or without the support of weight management services to improve their health. One of the priorities for the forthcoming year is a focus on action to encourage healthy weight from the early years.

The report showcases examples of good work taking place to tackle this important issue. The challenge for North Yorkshire is to create an environment that supports children, young people and adults to develop and sustain healthy eating and physical activity habits. Ongoing system wide action is required with partners working together to align policy goals including climate change, transport, planning and rural issues, education and employment to inspire a healthy weight population and achieve our ambitions to reduce the number of people who are overweight at all ages.

### **Call and Check Initiative**

The Living Well Team have been engaging with the Home Office to explore the possibility of North Yorkshire piloting the call and check initiative.

The Call and Check initiative has been piloted in Jersey since 2013. Call and Check enables postal workers to engage with older vulnerable community members, on their rounds, and then raise concerns with local support services and agencies. The premise is that postal workers deliver a Call and Check conversation, with a pre-identified cohort of people, on their rounds. The outcome of that conversation is then uploaded onto the postal workers 'hand held' device; this in turn prompts a system response from local services should the person require it. The scheme has been piloted and rolled out in Jersey, with variations operating in France, Finland and the US.

The Home Office have been exploring the potential of piloting this service together with Royal Mail and the Royal Voluntary Service in several sites across the UK. The initial scheme aimed to support the prevention of abuse, exploitation and crime against older people, the Home office would like to also test the potential of Call and Check to help address issues like loneliness and social isolation within local communities – which in turn has the potential to deliver a range of cross cutting benefits for public services, through reduced A&E admissions, fewer missed GP and hospital appointments etc.

**CAROLINE DICKINSON**

**NORTH YORKSHIRE COUNTY COUNCIL****21 FEBRUARY 2018****STATEMENT OF THE OPEN TO BUSINESS PORTFOLIO HOLDER COUNTY COUNCILLOR  
ANDREW LEE (INCLUDING GROWTH, ECONOMIC DEVELOPMENT, PLANNING, WASTE  
MANAGEMENT, TRADING STANDARDS AND BUSINESS RELATIONS)****Waste Management**

I am happy to report that the commissioning of Allerton Waste Recovery Park is almost completed. The testing and commissioning phase is going well and the plant performance is being closely monitored by Amey and their construction contractors, with the inevitable tweaks and teething issues being resolved as quickly as possible.

The mechanical treatment plant is processing up to 6,000 tonnes per week of black bag waste to remove metals, cans and plastic bottles. The separation into various material streams is working well, and the amount of each stream is increasing as the equipment continues to be fine-tuned. Materials are now being sent to recycling markets. The Mechanical Treatment Facility successfully passed its Take Over Test and the Certificate was issued on 19 December and has been handed over to Amey in advance of Service Commencement.

The energy from waste facility has been operating since July last year well and electricity is being exported to the national grid. The Energy from Waste facility passed its Take Over Tests on 25 December and the test certificate is due to be issued once remaining documentation has been completed. Bottom Ash from the incineration processes is being recycled into aggregates for use in road construction, and metals extracted from the ash are being sent to the recycling market.

Organic materials in the waste stream are being separated out by the mechanical treatment plant and processed through the Anaerobic Digester. The digester is producing bio-gas which in turn drives a gas engine to generate renewable electricity.

The AD commenced the 28 day Take Over Test on 22 January 2018 and Amey is currently demonstrating that the facility is capable of meeting the requirements of the tests set out in the contract.

We currently expect the facility to be fully operational towards the end of February, which is slightly behind programme, but not a material delay given the complex construction and testing programme.

Construction of the visitors centre has been completed and the centre is being fitted with state of the art interactive features, games and information about the AWRP facility and key waste management messages. The postponed member visit is being rearranged for April and members will be contacted shortly with invitations. The visitor centre will be available after full services have commenced for tour groups of schools, interest groups and members of the public and tour spaces can be booked on Amey's project website.

Section 106 works in the area are progressing well. The Landscape and Cultural Heritage Fund has been well subscribed, with 28 projects receiving funding totalling £397k to date.

## **Growth, Planning and Trading Standards**

### **Fracking**

Since the last members update, the KM8 well site in Kirby Misperton has reached a stage of operational readiness to proceed to Stage 2 which comprises the actual hydraulic fracturing process itself; however, all operations are on stand-by pending the final decision of the Secretary of State for Business, Energy & Industrial Strategy. Until such time as the Secretary of State's decision is known, the well site will see minimal activity and routine maintenance operations only.

The Council has been and continues to work with the North Yorkshire Police to ensure demonstrations by the protestors are peaceful and safe whilst at the same time seeking to minimise the disruption to the local communities around the well site.

### **Joint Minerals and Waste Local Plan**

Having submitted the Joint Plan to the Planning Inspectorate at the end of November last year, work is progressing well on the run-up to the formal Examination in Public which will start at the end of February. This is a vitally important piece of work which will create an agreed policy framework for minerals and waste development across the county, the Moors National Park and the City of York.

### **Economic Development**

The York, North Yorkshire & East Riding Local Enterprise Partnership remains on track to deliver its key targets around infrastructure investment, skills support and business support. A key focus going forward will be to develop its Local Industrial Strategy. This will be the vehicle for North Yorkshire priorities to secure investment for growth. The County Council continue to work closely with the LEP to influence and shape the strategy.

ANDREW LEE



**NORTH YORKSHIRE COUNTY COUNCIL****21<sup>st</sup> February 2018****STATEMENT OF THE PORTFOLIO HOLDER -  
LIBRARY, CUSTOMER AND COMMUNITY SERVICES****COUNTY COUNCILLOR GREG WHITE****Libraries****Library Stakeholder Conference**

On 22<sup>nd</sup> November the Library Service held its Stakeholder conference which brought together volunteer representatives from the Community Managed libraries as well as NYCC's County Councillors and other partnership organisations to celebrate their success to date, share ideas and to look to the future. Delegates attended a number of workshops including sessions on marketing, sustainability and volunteer training and had the opportunity to meet representatives from Council departments as well as to network with each other. The feedback from the conference delegates which was both constructive and very positive included requests that this become an annual event. Additional seminar sessions are currently being arranged to provide further support with the groups throughout 2018, with the first of these taking place this month with the County Council's energy team.

**Chairman's Events:**

In addition to the above, the chair of North Yorkshire County Council, Councillor Helen Swiers held 6 library celebration events in January. Hundreds of volunteers from across the county travelled to Scarborough, Harrogate and County Hall to share tea and cake with the chairman and hear her deliver a special thank you to the volunteers who are making such a difference to the county's libraries and to celebrate their achievements. I would like to record my grateful thanks to Cllr Swiers who has been a highly visible champion of the library service during her year in office and has visited many of the community run libraries. The events were a recognition of the tremendous achievement by communities in getting to where they are today, and of the time and energy that volunteers have put in to keep their libraries not only open, but thriving.

**Skipton Library:**

Skipton Library held an Open Day on 25<sup>th</sup> January, following much needed renovation work. Local residents were invited to take a look around the newly refurbished reference library and discover more about what this community resource has to offer. Visitors on the open day saw improvements to the reference and local studies area, as well as new research and study facilities and a seating area where visitors can relax, read newspapers and enjoy a book. During the day staff and volunteers also offered children's activities, such as Storytime and Lego Club, taster sessions in computer help and family history, and an exhibition of old maps and photographs were also on show. The Open Day coincided with the launch of Skipton Library's new monthly talk and coffee morning, Coffee Plus, which this

month was on local suffragette Leonora Cohen and was presented by Helen Pratt from Temple Newsam House. NYCC Adult Learning have also recently relocated to the Library and are now delivering regular courses, including ICT and Functional English, extending the learning opportunities on offer.

### **Safer Internet:**

This month libraries across the County will be encouraging people to stay safe on-line. The county's libraries help people of all ages to access information and services online and for many people are the only place they can go to for help to get online. Throughout February, libraries will provide information, host free safer internet workshops run by the County Council's Adult Learning and Skills Service and offer opportunities for people to have a one-to-one session with an IT buddy.

### **Joygernaut:**

The nature of kindness is being explored in a partnership between North Yorkshire libraries and poet and performer Andy Craven-Griffiths. Andy has been running workshops in libraries to gather stories and experiences of kindness from people of all ages. Now the project, Joygernaut, has gone online and people across the county are being invited to share their experiences. The project has been funded by Stronger Communities and has engaged people of all ages including school children, library customers, volunteers, and vulnerable and homeless adults. Over the coming months Andy will use the stories to help him write a show which will tour Libraries in May and June. The thinking behind the project is that "kindness can generate small changes in ourselves and others and make our communities better places."

### **Archives**

The Record Office has achieved national recognition with the award of Accredited Archive Service status. Archive Service Accreditation is the UK standard for archive services which defines good practice and identifies agreed standards. It is awarded by the UK Archive Service Accreditation Committee and supported by a partnership including The National Archives (TNA) and the National Records of Scotland. The Record Office is among the first 100 archives to receive this award out of over 2,000 eligible services.

The detailed and demanding submission that was required to apply for accreditation looked at all aspects of the archive service including the policies and procedures in place for managing collections, the range of public services offered and the outreach activities and events. Achieving accredited status demonstrates that the Record Office has met clearly defined standards relating to management and resourcing; the care of its unique collections and what the service offers to its entire range of users.

In making the award the Accreditation Panel recognised the work of staff and also that of volunteers who have contributed so much to the work of the office over recent years. However, TNA also noted that the deterioration of the current premises

requires a long term investment plan and work is currently underway to consider how this could be achieved.

### **Registrars**

The registration service has now completed their annual survey of clients who registered a birth or a death. It is pleasing to report that 99% of customers reported they were very satisfied or satisfied with the service they received. In addition over 99% said the registrar was professional, polite and helpful.

A number of points made in the comments have already been anticipated and further improvements have already been introduced or are to be introduced shortly through the service's new management system. This means that from February customers can book an online appointment to register a birth or a death. This is much simpler than the previous process and the customer's journey and needs have been uppermost in developing these improvements; including a mobile phone compatible version of these forms, the lack of which had been commented on by clients. Further upgrades/changes to the online customer offer for the Registration service are planned later in 2018.

## NORTH YORKSHIRE COUNTY COUNCIL

21 February 2018

## COUNTY COUNCILLOR GARETH DADD

Budget / Medium Term Financial Strategy

One of our key decisions today is to consider the County Council's budget for 2018/19 and the Medium Term Financial Strategy up to 2021/22.

By the end of March 2018 we will have delivered £142m of recurring savings but the financial challenges last well into the next decade. That is why we have to continue to plan for the medium to long term and not focus just on the next year. This approach has served us well and puts us in a stronger position than many other councils, some of whom are now facing the real prospect of failing to deliver a balanced budget for next year.

The Budget / MTFS report sets out our proposals to deliver a balanced and sound financial plan. We reluctantly have recommended to increase council tax by 4.99% whilst targeting £16m of new savings proposals next year with a further £14m proposed for the 3 years after and a recurring gap of £11m still outstanding. Further proposals will therefore need to come forward to Council in the future as we seek to address reductions in government funding and growing demand in many cases for our services to the most vulnerable groups in society.

As the Leader has set out in his Statement this year's Final Local Government Settlement announced an additional funding of £3.2m in 2018/19. Whilst this is welcome, it is **one-off and doesn't therefore reduce our recurring savings gap**. We will continue, along with our North Yorkshire MPs, to press the case for a fairer deal for rural councils and I will be setting out the Council's position in our response to the government's Fairer Funding Consultation which closes on 12 March 2018.

Pay Negotiations

NYCC like the vast majority of local authorities, is part of the national pay structure and arrangements which determine the annual inflationary pay award and sets some terms and conditions including a national pay spine for all local authority staff nationally on NJC terms and conditions. National negotiations are underway and the employer's side have made an offer of a two year pay award. 2 of the 3 national trade unions involved have decided not to recommend acceptance to their members and all union members will be balloted shortly with an outcome expected in mid/late march.

The offer covers a 2 year period from 1<sup>st</sup> April 18 to end March 20 and is a 2% increase in pay from April 18 and a further 2% increase from April 19 for the majority of staff, with the lowest paid staff receiving much higher increases and a new national pay spine starting at £9 an hour from April 19 (full time salary of £17,364 pa) which takes into account the need to implement the increased National Living Wage by 2020.

At this stage it is a proposal and if accepted there will then need to be work locally with Unison to look at how our current NYCC pay bands can fit onto the new national pay spine, and whether changes to bands are needed. This work will need to be concluded and implemented for April 19 and staff will be kept informed of progress and any proposals for change.

The position for local authorities is that in the last couple of years there has been 1% for most staff and bigger percentage increases at the bottom of the pay spine to meet the legal requirement of the national minimum wage. This continues with this offer which will meet the national minimum wage of around £9 an hour by 2020 by significantly changing the bottom of the national pay spine.

Obviously we would like to be able to provide our hard working and committed staff with a reasonable pay award particularly in light of rising living costs and this offer, if agreed, will provide some certainty for the next couple of years. Unlike other public sector services notably NHS, Police and Fire the government does not provide any funding to local government for pay increases and instead such increases have to be found from council budgets. The cost to NYCC has in the main been accounted for in the budget but there may be additional costs in reviewing and changing the pay structure to fit onto the new pay spine and the need to retain pay differentials. There are also budget pressures for cleaning and catering services as a traded service which is heavily impacted by the £9 an hour minimum rate.

### Care sector recruitment

There has been a lot of press coverage in recent weeks on our efforts to recruit care staff. We all know the difficulties in social care at the moment with many providers struggling to recruit and retain good staff in a very competitive labour market locally with very low unemployment. Some recent local private care home closures have given staffing problems, particularly recruitment, as the reason they could not continue. So we have developed a recruitment approach which covers the whole sector not just the county councils care jobs. Other employers, particularly small ones in the care sector often just do not have the expertise or resources to put the required effort into recruitment. So the **Make Care Matter**, multimedia recruitment campaign is part of our long term approach to get those involved such as external care providers, education providers, job seekers, students and the current care workforce, to work together so we can increase the interest in jobs and careers in the care sector and meet the growing recruitment challenge.

The Make Care Matter website includes sector-wide material such as employment opportunities, career progression routes, staff case studies and blog posts, a student hub and positive news stories. All employers in the sector can put their job vacancies on the site so anyone who may be interested in working in care can easily see where there are posts in their area. Early results are good with 1,167 users of the site weekly and 58 care providers signed up to the website and many more we hope will join up.

GARETH DADD

## NORTH YORKSHIRE COUNTY COUNCIL

21 February 2018

### SCRUTINY BOARD – STATEMENT BY THE CHAIRMAN

Members will be aware that Scrutiny Board brings together the Chairs of the five thematic overview and scrutiny committees at the Council and the Older Peoples' and Young People's Champions. It provides an opportunity for a whole council view of scrutiny activity, which avoids gaps and overlaps and helps establish a lead committee for areas of joint interest. It also provides a forum in which the key performance issues for the Council can be reviewed and items for further scrutiny identified.

Scrutiny Board last met on 10 November 2017. At that meeting:

- A whole Council approach to the overview and scrutiny of the potential and actual impacts of the UK exit from the EU on North Yorkshire was agreed
- The way in which standards of scrutiny practice at the Council are assessed was discussed, with the agreement to hold a formal review in the next months
- The work programme was reviewed and areas of common interest identified, such as the progress being made with health and social care integration
- The role of the Council in supporting the development and expansion of the Catterick Garrison site was explored.

Members of Scrutiny Board attended the Executive Performance Monitoring meeting on 14 November 2017, to raise questions regarding key areas of the Council's performance, including determining what work was being done to:

- Respond to winter pressures, such as a prolonged cold spell and/or an increase in influenza
- Ensure that children are 'school ready'
- Respond to the increase in the numbers of children and young people with a statement of Special Educational Need (SEN) or an Education, Health and Care (EHC) Plan
- Attract high paying employers into the county and to ensure that we have the people locally who have the skills that are required by businesses

The next meeting of Scrutiny Board is to be on 15 February 2018. In addition to scrutinising council-wide performance, the meeting will review:

- The role of Area Committees in overview and scrutiny at a local level and how this fits with the scrutiny that is done at a district level and a county level
- Performance data, information and analysis and how this can be systematically used to inform the work programmes of the overview and scrutiny committees

Since my last statement to Council, the Communities and Local Government Committee inquiry into effectiveness of overview and scrutiny has published its report. Areas identified by the Committee which will be looked into further by Scrutiny Board include:

- How overview and scrutiny works with Executive
- What access there is to financial and performance information
- How much use is made of external experts in scrutiny
- Training needs of committee members, particularly when scrutinising technical issues
- How far service users and members of the public are engaged in scrutiny
- Whether committees are able to 'follow the council pound', wherever it is spent.

Chairman  
Cllr Jim Clark  
2 February 2018.

**NORTH YORKSHIRE COUNTY COUNCIL**  
**21 February 2018**

**SCRUTINY OF HEALTH COMMITTEE – STATEMENT BY THE CHAIRMAN**

The Scrutiny of Health Committee continues to have a strong focus upon developments that are taking place in mental health services and hospital-based in-patient health services.

The committee last met on 15 December 2017 and a Mid Cycle Briefing was held on 26 January 2018. A meeting of the Joint Health Overview and Scrutiny Committee of the Durham Darlington Tees and Hambleton Richmondshire and Whitby STP was held on 17 January 2018.

**Sustainability and Transformation Partnerships**

The Sustainability and Transformation Partnerships continue to evolve and develop. Two of the three that cover North Yorkshire were set to become Accountable Care Organisations as of April 2018 but this now in some doubt as there may be a judicial review. I have been assured that this move will help strengthen planning and commissioning across the area but I am concerned about the governance arrangements and how people will be held to account for any decisions that are made.

In terms of the development of proposals for the reconfiguration of health services:

- West Yorkshire and Harrogate (and Craven) STP is reviewing the current provision of specialist, emergency hyper-acute stroke services. Any proposed changes would be subject to formal consultation and scrutiny by the committee.
- Durham Darlington Tees and Hambleton Richmondshire and Whitby STP has reviewed its approach to service reconfiguration in the area and has abandoned the Better Health Programme two hospital scenario in favour of a three hospital scenario. The three hospitals are the James Cook, Darlington Memorial Hospital and North Tees. This then means that there is no longer any direct competition between North Tees and Darlington Memorial Hospital, which is good news for the people of North Yorkshire.
- Humber Coast and Vale STP is not planning any significant transformational changes at this stage. The focus is upon developing the partnership that will drive health service developments and identifying localities within the STP footprint that make sense.

**Mental health services**

The committee continues to scrutinise proposals for the reconfiguration of mental health services in the county. The current focus is upon the pause in the development of a new mental health in-patient facility at Cardale Park in Harrogate, scrutinising the outcome of recent public engagement and the development of formal consultation proposals.



Whilst it is accepted that only a small number of people need specialist, intensive mental health care and treatment as an in-patient in a mental health hospital, we need to ensure that such provision is accessible.

I am concerned that changes to mental health services are being made in a disjointed way as individual Clinical Commissioning Groups make decisions in isolation. I am also concerned that the full impact of changes upon social care and carers is not being accounted for.

The committee is going to hold an internal workshop on 23 February 2018 to look in-depth at what sort of services could be expected to be in place in a county like North Yorkshire.

### **Notice of Motion**

A Notice of Motion was put before County Council on 8 November 2017 by Cllr John Blackie and supported by Cllr Geoff Webber, regarding mental health in-patient services in Northallerton and Harrogate. The County Council decided that the motion was to be considered by the Scrutiny of Health Committee and those Area Committees directly affected (Harrogate, Hambleton and Richmondshire).

The Scrutiny of Health Committee met on 15 December 2017 and discussed the Notice of Motion, taking into account the views of the Area Committees and a statement by Cllr Geoff Webber. The recommendation of the committee will go the Executive on 20 February 2018.

A full statutory consultation will have to take place with regard to Harrogate prior to any service changes. It is expected that this will take place in the autumn.

### **Friarage Hospital, Northallerton**

A shortage in Consultant Anaesthetists and A&E doctors has prompted a review of the types of physical health services that can safely and efficiently be delivered at the Friarage. Public engagement was completed on 20 December 2018 and the reports of the Royal College of Anaesthesia and the Royal College of Emergency Medicine report have been received. The next step is for consultation proposals to be developed.

We were expecting a consultation to be launched in February 2018 but this has now been delayed until May 2018.

For any members who may have concerns about the future of the Friarage Hospital, it is worth considering the large amount of investment that is going into the site, the development of new specialist services there and the important role that it has to play in working in partnership with the James Cook and the Darlington Memorial Hospital.

### **Whitby Hospital**

The planned re-development of the Whitby Hospital has experienced a number of challenges in recent months, including: York Teaching Hospital NHS Foundation Trust pulling out of the existing contract to provide outpatient services as of May 2018; issues around the charging of VAT; and difficulties in accessing the necessary capital funding. I have been assured that these obstacles will be overcome and that

it is anticipated that work can commence in late 2018 and that it will take approximately 50 weeks to complete. I will keep this situation under close scrutiny.

### **Community Hospitals**

Following a period of public engagement on the future of the Castleberg Hospital in Settle, a formal consultation is now underway and due to close on 27 February 2018. The outcome of that consultation will be scrutinised at the next Scrutiny of Health committee meeting in March 2018.

In previous Statements to Council, I have raised my concerns about the future of some of the services currently provided by the smaller, community hospitals in the county, such as Ripon Community Hospital, Malton Community Hospital and Selby War Memorial Hospital. These concerns remain.

### **Joint scrutiny of health and social care**

Since my last statement, the joint scrutiny of health and social care workforce planning has been completed and recommendations made. I have referred these recommendations, on behalf of the committee, to the Secretary of State for Health, the Chair of the Commons Select Committee on Health, the Shadow Secretary of State for Health, and North Yorkshire's MPs. I await their response.

### **NHS dentistry**

The committee will be scrutinising the NHS England (Yorkshire and Humber) approach to the commissioning of NHS dental treatment in the county. This has been prompted by the closure of NHS dental practices and the withdrawal of NHS treatment in Craven, Harrogate and Richmondshire.

### **Congenital Heart Disease Services for Adults and Children**

In January 2018 I went to the last meeting of the Joint Health Overview and Scrutiny Committee (Yorkshire and Humber), which had been scrutinising NHS England proposals for the centralisation of surgery for congenital heart disease. The proposals had placed services in Leeds at risk. The committee made an enormous effort over a 6 year period to challenge the assumptions made and the business case put forward and was successful in getting NHS England to review plans. This means that surgery for congenital heart disease will continue in both Leeds and Newcastle. This will be a real benefit to the people of Yorkshire and also shows the impact that scrutiny can make.

Cllr Jim Clark  
Chairman  
Scrutiny of Health Committee  
5 February 2018

**NORTH YORKSHIRE COUNTY COUNCIL**

**21 February 2018**

**YOUNG PEOPLES OVERVIEW AND SCRUTINY COMMITTEE**

**CHAIRMAN'S STATEMENT**

1. The last ten years have seen significant shifts in the shape and character of the education system in England. In setting itself the task of looking how NYCC is responding to the change in the roles of and relationships between local authorities and schools, the committee has chosen to focus, at different times, on the three main functions of "Education": (i) support for school improvement and intervention, (ii) school place-planning, and (iii) support for vulnerable children. At the forefront of our considerations will be how well partners in the local education system are linking these functions together.
2. It was the turn of school place planning at our last meeting when we also reviewed what might be called its "sister" topic - that of school admissions.
3. Despite the current diversity of the school system, including the more recent addition of non-maintained academies and free schools, the council continues to be responsible for ensuring that every child living in North Yorkshire is able to access a school place. However, this duty sits alongside the increasing number of self-governed academies, multi-academy trusts and free schools and therefore the role of the council is to work in partnership with all education providers. In November 2017 there were 351 mainstream Primary or Secondary schools in North Yorkshire. 38 of our 309 Primary schools and 14 of our 42 Secondary schools are academies. The 52 academies are under the control of 20 different Academy Trusts.

***School planning function***

4. The overall goal of the school place planning function is to have North Yorkshire schools in the right place relative to where children and families live, providing high quality education and facilities which keep young people safe and inspire them to learn. In a changing education landscape we cannot deliver it alone; we must work well with partners. Our statutory duty remains very clear – this is to ensure a strong supply of high quality school places, in premises that are fit for purpose.
5. Our conclusions, from the evidence given to us were that:
  - The strategy adopted helps us ensure that we meet that duty by commissioning from providers of all kinds the right number of school places in the right locations, at the time they are needed, and having sufficient funding in place to achieve this.

- It is good that negotiating solutions with a diverse range of providers is our preferred approach.
- The LA works closely with the Regional Schools Commissioner to share and shape the issues around school improvement, school organisation and place planning in North Yorkshire. Discussions are regular and ongoing and there is a termly meeting between the RSC and the Corporate Director for CYPS together with their respective senior staff
- A large proportion of North Yorkshire's Schools are faith based covered by the 4 different Diocesan Authorities which cover the County. Good liaison arrangements enables a co-ordinated approach to school improvement, school organisation and school place planning for the Diocesan schools.
- We are working closely with District Councils to understand the infrastructure impacts of proposals for housing to ensure that such developments are sustainable.
- Our systems for forecasting pupil numbers are robust and effective, county and district-wide pupil forecasts are updated annually. Every term pupil forecasts for each planning area and for individual schools are refreshed. Individual school forecasts take account of the actual numbers of pupils in schools as well as the impact of forecast changes to the birth rate and migration. Officers continuously monitor the fluctuating numbers against net capacity within schools in order to identify where shortfalls may be emerging.

### ***Pupil Forecasting***

6. The situation on pupil numbers particularly attracted scrutiny members' attention. It is well known that North Yorkshire has historically had a significant level of surplus school places in both primary and secondary schools as pupil numbers have fallen. Approximately 13.9% of primary places and 20% of secondary places are currently surplus. These places are distributed unevenly across individual schools and across areas. Many of them are in small rural schools where the younger population is reducing. In other places there are highly successful and popular schools which are at or above capacity and where numbers are growing.
7. In what is always a sensitive area of provision, we found there were clear, well-thought through proposed solutions for meeting the demand in each of the affected areas.

### **School Admissions**

8. In recent legislation and regulation the government has reaffirmed the local authority's duty to ensure fair access to educational provision. The current Admissions code was published on 19 December 2014.
9. We decided to look at the whole process of how school admissions work from formal consultation on the admissions policy, the relationship we have with schools, and the allocations process.

10. The changing and diverse educational governance of school admissions makes ever more complex the role the authority plays. We continue to work with all schools acting as the admission authority for our community and voluntary controlled schools, and advisor and critical friend to our increasing numbers of academies and voluntary aided schools. Through review of own admission authority policies, coordination of “Bulk” admissions and traded services with schools carrying out the administration of the admissions and appeals process, we work hard to ensure that all schools are compliant with the regulations and Codes.
11. Evidence suggests NYCC consults properly and effectively each year on proposed admission arrangements. At the time of our meeting, the authority was consulting on our proposed admission arrangements for the academic year 2019/2020. In short, our key finding was that our admissions arrangements are clear, compliant and effective:
12. Understandably, people are disappointed when the school allocated is not the one they had set their heart on, but as far as procedures go, everything is in place to try and ensure the parental experience of the admissions process is at least a positive one - irrespective of the result. We will test out how far we achieve that ambition when we return to the subject of admissions with a light touch progress review at the conclusion this year's admissions cycle.

### **Looking ahead**

13. Our next meeting promises to be a busy and interesting one, with a small but wide range of topics. We major on Pupil Premium, seeking reassurance that one of the last grants still available for schools is being made best use of. As a follow up to last year's conversation with Nick Frost, Chair of the Children's Safeguarding Board, we'll talk more about local safeguarding arrangements and Child Sexual Exploitation in particular. I'm looking forward to an update on how we support LGBT learners, which was the subject of a member task group a couple of years ago. We will hear more about the excellent “Progression for Success: Evaluating North Yorkshire's innovative careers guidance project”. And we will review last year's attainment results of the county.
14. After hearing an in-depth presentation about the proposals for North Yorkshire's Strategic Plan for SEND provision 0-25 - which we supported - we'll need to be nimble in holding a special meeting to review the results of the consultation before they are decided upon by the Executive.

### **JANET JEFFERSON**

Chairman, Young Peoples Overview and Scrutiny Committee  
County Hall,  
NORTHALLERTON

9 February 2018

Background Documents - Nil.

**NORTH YORKSHIRE COUNTY COUNCIL**

**21 February 2017**

**CARE AND INDEPENDENCE OVERVIEW AND SCRUTINY COMMITTEE**

**CHAIRMAN'S STATEMENT**

**Care Standards**

1. Everyone deserves access to safe, high-quality care. Having to find a care home for a loved one is one of the most important things we will do and getting this right is key to a secure and comfortable life in later years.
2. Yet it is becoming increasingly apparent that, like all social care providers across the country, North Yorkshire establishments are facing significant financial pressures in maintaining the high standards we, as consumers, expect.
3. The committee therefore held a major session on care standards in December. It invited a small number of key stakeholders to help it answer the question "How we can be confident that North Yorkshire care providers, particularly those who operate residential establishments, are satisfactorily meeting appropriate quality standards and requirements?". With what is such a broad topic, our attention in the meeting gravitated towards the monitoring and regulation of care establishments and understanding the local market and wider market issues in the context of providing social care
4. Kathryn Reid, Regional Inspector for the Care Quality Commission, the independent regulator of health and adult social care in England, explained how the commission goes about making sure care services provide people with safe, effective, compassionate, high-quality care; and how the Commission encourages care services to improve.
5. HAS staff explained to us the role of its quality and monitoring team to support development of market monitoring, trends analysis, and joint working with providers and regulators, including work on training and career pathways. We liked:
  - the commitment to share information regionally;
  - the creative approaches being taken to recruitment
  - the way the directorate supports struggling providers and has engagement meetings with providers;

- the stated aim to get out to regulated services once every three years while investing in staff to get this down to once every 18 months; and
  - how the directorate is looking to capture the service user voice.
6. Putting people first requires local collaboration and joined-up care. We saw reassuring evidence of just such a close working relationship at a local level between CQC, the HAS directorate and Healthwatch whose representatives undertake visits of premises of health and adult social care providers within North Yorkshire. Nigel Ayre, Chief Executive of Healthwatch, explained that these visits are “to enter, view and observe”. Representatives have open and frank conversations with service users, and share information. Healthwatch can then work with providers to improve - especially on the little things that might make a big difference.
  7. North Yorkshire’s quality compares favourably across the Northern region in terms of providers - of Care homes, Nursing Homes and Domiciliary Care - rated good and outstanding. There are no services in North Yorkshire rated inadequate overall. CQC continues to strive to get all providers to good and outstanding.
  8. The increasing age profile of the population means that in the future, more people will require some form of care during their lives. We also know that the level of care required could become more intensive too, since the oldest old (those aged 85 and over) are more vulnerable to conditions requiring high levels of support.
  9. Demographics suggest that the care home sector will continue to play an ever-increasing role in supporting older people with complex health and social care needs. Yet it is well known that, like all social care providers across the country, North Yorkshire establishments are experiencing significant pressures in maintaining the very high standards we have, quite rightly, come to expect. This is the so-called ‘perfect storm’: rising demand, falling funding, greater inspection, staff shortages. Nationally, up to a quarter of care homes are thought to be at risk of closure. Many providers are paying above living wage rates but, as highlighted by the recent joint scrutiny report into workforce pressures in health and social care from the Health and the Care and Independence committees, chaired by Cllr Jim Clark, many simply cannot compete with other employers - supermarket chains in particular. Recruitment is a huge problem.
  10. The Competition and Markets Authority (CMA) in its report into the £16bn care homes sector, which covers 410,000 residents and 11,300 homes, said “urgent action” was needed because the current regime was “not sustainable” without additional funding. Referencing this report, Mike Padgham, representing the NY Independent Care Group, pointed to the increasing number of care homes who are unable to accept the care fees NYCC can afford. He told us that the amount

local authorities pay (£621 average) has fallen below what it actually costs to provide care. Self-funders pay on average £846.

11. In some instances NYCC now ends up paying for placements above the standard rate of fees; this will inevitably be a significant budget pressure next year.
12. Despite the pressures, Members' experience was that over the last few decades care provision – especially in residential establishments - has improved dramatically in many different ways. The importance of dignity in care, seeing the individual person and respecting their own space and their way of life, is now accepted as a given.
13. Members noted the responsibility of the county council to deal with provider failure. Evidence was given to us of how, overall, these processes have historically been managed well.
14. Some members expressed concerns about the limitations of choice in the care sector, for example where the one operating establishment in an area is struggling, or worse still, closing. These concerns were, at least in part, assuaged by reassurances that there are contingency plans in place to address those service interruptions that would pose the greatest risk locally.
15. This aspect links closely to duties in respect of market shaping. We learned that consultants are to help the directorate to look at how we encourage new developments and joint work with health colleagues. This is part of the authority's duty to promote the efficient and effective operation of the market for adult care and support as a whole.
16. We will return in future meetings to the state on the local care market. We are interested in how NYCC might use a range of approaches to encourage and shape it, so that it meets the needs of all people in our area who need care and support, whether arranged or funded by the state, by the individual, or in other ways. The consultants' work on this challenge will be of great interest and assistance to us.

### **Intermediate Care**

17. Intermediate care is a multi-disciplinary service that helps people to be as independent as possible. It provides support and rehabilitation to people at risk of hospital admission or who have been in hospital. In our overview of this service, we found evidence of good practice locally and strong support being provided through the various types of the Intermediate Care Service in North Yorkshire: Home-based intermediate care; Reablement; Bed based intermediate care - sometimes described as 'step up' and 'step down'; and Crisis response.



18. A key element of this approach – how we adopt a ‘strength based’ approach and maximise every opportunity for people to become more independent and achieve their desired outcomes through creative care and support planning - is to be scrutinised at our next meeting.

### **Director of Public Health’s Annual Report**

19. Dr Lincoln Sargeant presented his fifth Annual Report to us for information and for feedback. The report this year highlights the contribution older people make to society and some of the challenges faced by individuals and communities as they age. It examines services that help, and explores opportunities for improving systems across social care, health and wider determinants such as housing. The aspiration is that older people should be recognised as active citizens, not passive recipients of services. We liked the way the report explores three transitions through ageing. The first focuses on healthy retirement encompassing good mental and physical health as well as financial planning. The second considers need for support as we age, using a series of case studies to illustrate the challenges and potential supports. The third transition examines end of life care.
20. As this year’s report’s content matches so closely the committee's remit, we have invited Lincoln to come to us later in the year with an update on implementation.

### **Looking ahead**

21. At our next meeting we will take an initial look at user participation: how confident can we be that services are person centred; are locally appropriate, and have been planned with individuals to put them and their carers in control and thus to deliver the best outcomes?
22. Also at our next meeting, we will review how the authority constructed its bid to provide adult community services in the Scarborough and Ryedale area; what the experience has told us about the state of the social care market, health and social care integration, community health pathways, and possible future opportunities for innovative service configurations spanning health and social care.

### **JOHN ENNIS**

Chairman, Care and Independence Overview and Scrutiny Committee  
County Hall,  
NORTHALLERTON

9 February 2018

Background Documents - Nil

## NORTH YORKSHIRE COUNTY COUNCIL

21 February 2018

### CORPORATE AND PARTNERSHIPS OVERVIEW AND SCRUTINY COMMITTEE – STATEMENT BY THE CHAIRMAN

Since my last statement to Council, the Corporate and Partnership Overview and Scrutiny Committee formally met on 11 December 2017.

At that meeting, the focus was upon the work that the Council does to provide and support community infrastructure and resilience and to enable communities to take on a greater role in providing services for themselves. This included:

- A review of the first 6 months of the reconfigured library services and the 33 Council run libraries that were transitioned to varying levels of community responsibility as of April 2017
- Scrutiny of the first 100 days of the Parish Portal, identifying progress made and areas for improvement. This included a review of the data, information and analysis that County Councillors are able to access at a local level in their wards
- An update on the work of the Strong Communities Programme, with a particular focus on its new investment plan 'Inspire, Achieve, Innovate'
- Scrutiny of the strategic themes and ambitions in the County Council Plan.

There was also feedback from a visit to HM YOI Wetherby, which took place on 31 October 2017. The visit was undertaken as part of an ongoing investigation by the Committee into reoffending rates in the county and what is being done to reduce them. Members will be aware that the Corporate and Partnerships Overview and Scrutiny Committee is also the Council's Crime and Disorder Committee.

An area that we will be following up is the Council's use of volunteers to help deliver and support some services and what is in place to ensure that we are able to recruit and retain them. This is in the context of an increasing number of public sector organisations seeking to use volunteers and the demands being made upon volunteers themselves increasing.

At the Mid Cycle Briefing that was held on 22 January 2018, we focussed solely on the scrutiny of access to counter-based banking services and an assessment of the impact of bank branch closures, particularly upon: older people; people living in rural areas; and small businesses. At the next Mid Cycle Briefing we will be continuing this line of enquiry by looking into Post Offices coverage and planned closures.

At the next meeting of the committee on 12 March 2018, we will be focussing upon community safety, scrutinising issues such as:

- Plans for enhanced collaboration between the Police and the Fire and Rescue Service
- Progress with the implementation of the new model of youth justice practice and the impact this is having upon reoffending rates

- The work of the Probation Service and the Community Rehabilitation Company locally to reduce adult reoffending rates and an in-depth review of the data that is provided by the Ministry of Justice
- The proposal by the Ministry of Justice to close Northallerton Magistrates Court.

The committee will also be scrutinising the Council's implementation plan for the General Data Protection Regulation, which will come into force as of May 2018.

Finally, an area of ongoing interest for the committee is the development of the Council's traded services and the governance arrangements that are in place to support them.

Cllr Derek Bastiman

Chairman - Corporate and Partnerships Overview and Scrutiny Committee2

February 2018

**North Yorkshire County Council**

**21 February 2018**

**Transport, Economy and Environment  
Overview and Scrutiny Committee**

**Chairman's Statement**

1. Since my previous statement, the Committee met on 23 January 2018. It was a busy meeting with lots of interesting discussion.

**Committee – 23 January 2018**

Update on the North Yorkshire and York Local Nature Partnership (LNP)

2. The Committee was provided with an overview of the work of the North Yorkshire and York Local Nature Partnership. It is one of 48 in England created by the government in 2012 to address the value that the natural environment can bring to economic growth and improving people's health. More recently the government has set out its 25 Year Environment Plan looking at ways to improve the environment over a generation by creating richer habitats for wildlife, improving air and water quality etc. The work of the LNP dovetails in well with that approach.
3. The officer's report made the strong case that 'nature tourism' (tourism based on the natural attractions of an area) has the potential to add millions of pounds to the whole of the North Yorkshire economy. And that more could be done to signpost visitors to areas of the county beyond the 'honey traps'.
4. We expressed the view though that there is a need to guard against drifting too far towards conservation and away from economic growth in rural areas. This is particularly so if it means that agricultural productivity will suffer. We were reassured that there has been a move locally to balance the two aspects, for example establishing how farms could be better managed and at the same time looking at the environmental benefits for a farm by changing its working practices. A sound reason to prioritise nature tourism is to generate farm income especially in upland farming areas where it is more difficult to make a profit from farming alone.

YNYER Local Enterprise Partnership annual update

5. The Committee received an update on the work of the York, North Yorkshire and East Riding LEP relating to:
  - 2017/18 Delivery Update
    - Business
    - Skills
    - Infrastructure
  - National Review of LEPs Governance
  - LEP funding

- Future Priorities

6. It was good to hear about the range of work that the LEP continues to lead on from the support provided to businesses via the Growth Fund through to initiatives to improve the quality of careers advice in schools through to funding new buildings at Scarborough TEC and Harrogate College to attract more students. Our hope is that more businesses can benefit from the LEP though, especially in terms of being able to tap into its funding streams.
7. The government's recently published Industrial Strategy positions LEPs to lead the development of Local Industrial Strategies. Local Industrial Strategies are intended to set out the long-term priorities for the area, to capitalise on existing opportunities in the economy and to address local weaknesses. A key risk though is the hiatus whilst government decides which route to take on overlapping geographies. It could impact on the YNYER LEP's ability to become one of the first tranche of Local Industrial Strategies.
8. Nationally two reviews of LEPs have taken place recently: the Mary Ney Review focusing on transparency and accountability of LEPs; and a Ministerial Review, currently underway, focusing on the structures of LEPs and consistency of approach to support the delivery of the government's Industrial Strategy. The YNYER LEP has undertaken an appraisal of current LEP processes against the findings in the Mary Ney Review and the key considerations in the Ministerial Review to date. The LEP has concluded that its current governance is strong but is putting in place various actions to make further improvements, as detailed in the report.
9. The House of Commons Communities and Local Government Committee's inquiry into overview and scrutiny committees has expressed concerns that public scrutiny of LEPs seems to be the exception rather than rule. That Committee has recommended that upper tier councils, and combined authorities where appropriate, should be able to monitor the performance and effectiveness of LEPs through their scrutiny committees. We were informed at the meeting that the YNYER LEP is proposing that as part of its increased governance discussions with government it will have an annual overview and scrutiny meeting across all member Local Authorities. The purpose will be to present the performance within year and priorities for the coming year including finance and governance arrangements.

#### Allerton Waste Recovery Park update (AWRC)

10. The Committee received an update on Allerton Park Waste Recovery Centre immediately prior to it becoming fully operational.
11. The Allerton Waste Recovery Park is something that the County Council should be rightly proud of. It is a great step forward with landfilling waste becoming increasingly unviable and the environmental problems that it brings. Plastics that go to this plant will be either recycled or used to produce electricity and no longer be a risk to the land or sea. We look forward to the opportunity to visit AWRC later this spring.

## **Vehicle Activated Signs review**

12. The Committee has signed off the scope of its task group review to consider providing parish councils with the opportunity to fund the purchase and maintenance costs of Vehicle Activated Speed signs. As part of the review, parish councils will be surveyed to find out how many would be prepared to pay for a VAS; what their perceived issues are of speeding in their local area; and their reasons for not taking part in other initiatives notably the Community Speed Watch initiated by North Yorkshire Police. We will begin this work next month and hope to present a report to the Committee in July 2018.

## **Future items**

13. The following items will be brought to our next committee meeting on 10 April 2018:
  - Update report from the Adult Learning and Skills Service on the measures put in place in response to the Ofsted inspection held in June 2017;
  - Consultation responses to proposed policy changes with regards to SEND Home to School Transport;
  - An update on the County Council's progress in supporting apprenticeships in North Yorkshire including responding to the new apprenticeship levy introduced

## **County Councillor Mike Jordan**

### **Chairman**

Transport, Economy and Environment Overview and Scrutiny Committee  
County Hall  
Northallerton

8 February 2018

## Meetings of the County Council - Evacuation in Emergency

Although it is very unlikely that there will be a fire, or any other emergency, on the day of a meeting of the County Council, it remains a possibility that such an emergency will arise. The following guidance notes are intended to assist Members of the Council and the public to evacuate the building safely, in such circumstances.

The Council Chamber, and the associated Public Gallery, pose a number of difficulties for rapid evacuation in an emergency, not least being the considerable number of people who can be in the Chamber and the Gallery at any time, but also because of evacuation routes from the building. If, in the case of a fire or other emergency, the main staircase were to be impassable, it would be necessary to evacuate the Council Chamber through the Public Gallery and, from there, down the staircase that leads from the Public Gallery to the central courtyard. It is not possible, however, to know which route is most appropriate, if an alarm is sounded, without a quick preliminary examination being made.

(a) Therefore, if the fire alarm is sounded during a meeting of the County Council:-

- the Democratic Services Manager (or another Democratic Services Officer) will act as Fire Evacuation Warden and will issue instructions on the appropriate exit to use, as soon as it is established by a Democratic Services officer whether the main staircase is clear of fire or obstruction;
- please leave your seat without delay, so that you are ready to leave the Chamber when the evacuation route is clear;
- if evacuation is via the main staircase, please leave the building by the main doors, but assemble on the south side car park (with Members' parking bays marked in red);
- if evacuation is via the Public Gallery, please leave the Chamber via the doors in the Labour/Liberal Democrat corner of the room, through the Public Gallery and down the staircase to the centre courtyard, from there via the courtyard gate to assemble in the north side car park (by the Superintendent's house on Racecourse Lane);
- Democratic Services staff will ensure that the Chamber and Public Gallery are cleared, that windows and doors are closed wherever possible, and will report to the Fire Evacuation Controller.

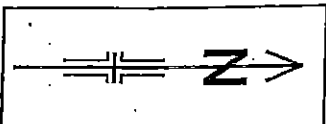
(b) If the fire alarm is sounded during Group meetings:-

- please close all windows and proceed to the nearest exit (subject to that being free of fire or other obstruction) closing any doors behind you;
- check that no-one has been left in the room in which you are meeting;
- assemble on the south side car park (with Members' parking bays marked in red); and
- ask one of the Group to report to the Fire Evacuation Controller who will be at the main entrance doors, (without re-entering the building) that the room you evacuated was clear of people.

(c) If you are in another room when the fire alarm is sounded, for example your Group Room, the Members' Lounge or Dining Room:-

- please ensure that no-one else remains in the room;
- check (as far as reasonably practicable) that windows and adjoining doors are closed;
- close the door after leaving the room and leave the building by the nearest exit
- then, without re-entering the building, report to the Fire Evacuation Controller at the main entrance doors that the room which you evacuated was clear of other persons.

(NOTE: These notes and the plan overleaf seek to do no more than give outline guidance to Members on action they should take if the fire alarm is sounded while they are in the building. It is not possible to provide detailed guidance which will cover every eventuality. The core purposes of the guidance note are to assist with the safe evacuation of all persons in the building and to ensure that the officer acting as Fire Evacuation Controller is able to give the Fire and Rescue Service, when they attend any fire, the best achievable information about whether any persons may remain in the building and, if so, their likely location. Every report of a room being clear of persons assists substantially in this task. The Democratic Services Manager will be pleased to receive any comments about these guidance notes, particularly as to how they might be improved).



Members  
Car Parking

Visitors  
Car Parking

Pond

Pond

**SOUTH SIDE  
CAR PARK**

Fire Assembly  
Point

MAIN  
EVACUATION ROUTE

Council  
Chamber

SECONDARY  
EVACUATION ROUTE

Fire Assembly  
Point

**NORTH SIDE  
CAR PARK**

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